

< UbXVU``!@Y[YbXY' < c fgh'G]b[Yf'gh]fVh'ja
5`hYf'j cb' - \$'đ\ fYb

; Ödd]b[Yb'hfUi Yfh'i a' < c fgh'G]b[Yfž' < UbXVU``!@Y[YbXY'i bX
'YhnhYb'K Y'ha Y]ghYf'j cb' %-)) žXYf'ja' 5`hYf'j cb' - \$'đ\ fYb
j Yfghc fVYb']gh"



; Ödd]b[Ybž'8Yi hgW\`UbX'!'; YghYfbž'Ua' %("'đ b]'&\$&) ž
hfUi YfhYb'X]Y' < UbXVU``ZUbg'i a' Y]bY'YW\ hY'@Y[YbXY'" < c fgh'G]b[Yf
]gh'ja' 5`hYf'j cb' - \$'đ\ fYb' [Yghc fVYbž'i bX'XUa']h' [Y\h'Y]b
VYXYi hYbXYg'? Ud]hY'']b'XYf'; YgW\]W\ hY'XYg'XYi hgW\Yb' < UbXVU``g
ni'9bXY'"K]Y'Gdcfh'6]X'VYf]W\ hYhž'k Uf'G]b[Yf'XYf''YhnhY
'VYbXY': Y'X\UbXVU``!K Y'ha Y]ghYf'j cb' %-)) "'GY]bY'hfU[YbXY
Fc''Y']b'XYf' < UbXVU`` [Ya Y]bXY'k]fX'b]W\ h'bi f']b'gY]bYf' < Y]a Uh
; Ödd]b[Ybž'gcbXYfb'Vi bXYgk Y]h' [Yk ØfX][h"

8Yf' [YVØfh][Y'I'`a Yfž'XYf'Ui W\`U`g' GdUhn' VY_Ubbh'k Ufž'k Uf
b]W\ h'bi f'Y]b'\YfUi gfU[YbXYf'Gd]Y'Yf'ZØf': f]gW\`5i Z; Ödd]b[Ybž
Yf'\]bhYf']Y»'Ui W\`]b'XYf'?ca a i bU'dc`]h`_i bX'U`g'@Y\ fYf'Ua
< c\YbghUi ZYb!; ma bUg]i a'gY]bY'Gdi fYb'"GW\cb'VY]'gY]bYa

YfghYb`@AbXYfgd]Y``ja`~\f%-)) `k i fXY`Yf`HY]`XYg`XYi hgWXYb
BUh]cbU`hYUa`gžXUg`VY]`XYf`:`Y`X!K`Y`ha`Y]ghYfgW`UZh]b
8Yi hgW`UbX`XYb`H]hY``\c`hY``K`À`fYbX`gY]bYf`?Uff]YfY`Yfn]Y`hY
G]b[Yf`]b`&`@AbXYfgd]Y`Yb`]bg[YgUa`h`*,`HcfY"

9]b`YWX`hYf`J`c`ffY]hYf`

9]bY`gY]bYf`XYb`_k`ØfX][`ghYb`@Y]ghi`b[Yb`k`Uf`XUg`YfghY
YfZc`[fY]WXY`?Ya`dU!Hcfž`XUg`Yf`Ua``&(`"A`Àfn`%-) (`]b`Y]bYa
]bcZZ]n]Y``Yb`@AbXYfgd]Y``[Y[Yb`GWX`k`YXYb`Yfn]Y`hY``8]YgY`HYW`b]_
]gh`V]g`\Yi`hY`]a`<`UbXVU``i`bj`Yfn]W`hVUf``6Y]`:`f]gW`5i`Z
;`Odd]b[Yb`[Yk`Ubb`Yf`gYW`ga`U`X]Y`XYi`hgW`Y`A`Y]ghYfgW`UZh`i`bX
\c`hY`%-`*`&`XYb`VY[Y`fhYb`9i`fcdUdc`_U`XYf`@UbXYga`Y]ghYf`]b
DUf]g"

ϑ`Y]bYf`VYk`Y[YbXYb`9\fi`b[`k`i`fXY`G]b[Yf`Ua``F`UbXY`Y]bYg`<`6@
Gd]Y`g]b`X]Y`<`U``cZ`:`Ua`Y`j`cb`:`f]gW`5i`Z`:`Odd]b[Yb
Ui`Z[Ybca`a`Yb``8]YgY`<`U``cZ`:`Ua`Y`ž`X]Y`&\$\$,`]a`8Yi`hgW`Yb
<]ghcf]gW`Yb`A`i`gYi`a`]b`6Yf`]b`]bg`@YVYb`[Yfi`ZYb`k`i`fXY`ž`Y`fh
b]W`h`bi`f`Gdc`fh`Yfž`gcb`XYfb`Ui`W`DYfgcb`Yb`ž`X]Y`Xi`fW`]`f
[YgY`gW`UZh]W`Yg`9b[U[Ya`Ybh`:`YgW`]W`hY`[YgW`f]YVYb`UVYb`
8Yf`9`fYbdf`Ag]XYbh`XYg`8Yi`hgW`Yb`<`UbXVU``Vi`bXYgž`5b`XfY`Ug
A`]W`Y`a`Ubb`ž`VY`hc`bhY`XYb`[fc»`Yb`9]bZi`ggž`XYb`G]b[Yf`Ui`Z`XYb
<`UbXVU``gdc`fh`\U`hY`i`bX`k`]fX`gY]bY`J`YfX]YbghY`]a`a`Yf`]b
9f]bbYfi`b[`VY`U`hYb"

9]b`J`c`fV]`X`ZØfg`@YVYb`

B`YVYb`gY]bYb`gdc`fh]W`Yb`9fZc`[Yb`k`Uf`G]b[Yf`Ui`W`J`UhYf`Y]bYf
VYa`Yf`_`Yb`gk`YfhYb`:`Ua`]`Y``GY]bY`HcW`hYfž`7`\f]gh]bU`G]b[Yfž
k`i`fXY`%-`,`+`8Yi`hgW`Y`<`U``Yba`Y]ghYf]b`]a`HYbb]g`i`bX`YffY]W`hY
Y]bYb`fYgdY`_hUV`Yb`D`Uhn`(%`Ui`Z`XYf`K`Y`hfUb[`]ghY``8]YgY
ZUa`]`]ÀfYb`9fZc`[Y`nY][Yb`ž`XUgg`HU`Ybh`i`bX`9b[U[Ya`Ybh]b`XYf
:`Ua`]`Y`\c`W`]a``?`i`fg`ghY`Yb`i`bX`g]W`]b`j`YfgW`]YXYb`Yb
Gdc`fhU`fhYb`YbhZU`hYb`_ØbbYb"

5_hi`Y``]a`<`UbXVU``[YgW`Y`Yb`]gh`BYa`Ub`U`NY`Ybcj`]W`HY]`XYg
:`f]gW`5i`Z`:`Odd]b[Yb!HYUa`gž`XYf`XUb`_`:`Ua`]`Yb`bUW`ni`[`Y]bY`

YfZFYi`jWXY'9bhk]W_`i b[`Yf`YVh`"GY]b`@Y]ghi b[g\i b[Yf`_`ÒbbhY
XYa`JYfY]b`bYi Y`a di`gY`[YVYb`i bX`gca`]h`Ui W`Ub`X]Y`9fZc`[Y
j cb` ; fÒ» Yb`k]Y`<cfgh`G]b[Yf`Ub`_bØdZYb"

⇒ Y]bYf`VYk Y[YbXYb`NY]hž]b`XYf`g]W` : Ubg`i bX`9\Ya U`][Y
j YfgUa` a Y`bž`i a`<cfgh`G]b[Yf`ni`[YXYb`_Ybž`V`Y]Vh`gY]b`9fVY
i bj Yf[Ygg`]W`"8]Y`<UbXVU`!K Y`h`\Uhj Yf`cfYbž`UVYf`gY]b` ; Y]gh
k]fX`]b`YXYa`K i fŽ`]b`YXYa`Hcf`i bX`]b`YXYa`Gd]Y`k Y]hYf`YVYb"

8YhU]`g	
C fh	; Òdd]b[Ybž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• gdcfhV]`X`"V]`X`"XY• k k k "ghi hh[UfhYf!b UW f]W hYb "XY• XY"k]_]dYX]U"cf[

6Ygi WXYb`G]Y`i bg`Ui Z.`bU[!Vk "XY