

5bbY`]YgY`<Yfa Yg. `? i bgh`nk]gW\Yb`B Uhi f i bX`XYa `A mh\cg`NYddY`]b

9fZU\fyb`G]Y`a Y\ f`ØVYf`5bbY`]YgY`<Yfa Ygž`]\fy`_fyUhj] Y
FY]gY`]b`XYf`?i bgh`i bX`U_hi Y`Y`K Yf_Yž`]bgd]f]Yfh`j cb`B Uhi f
i bX`:`i [cV`Y_hYb"



; Òdd]b[Ybž`8Yi hgW\`UbX`!`K i gghYb`G]Y`gW\cbž`XUgg`X]Y
ZUgn]b]YfybXY`A U`Yf]b`5bbY`]YgY`<Yfa Ygž`X]Y`%-) ' `]b`XYf`9]ZY`
XUg`@]W\h`XYf`K Y`h`Yfv`]W_hYž`]b`]\fyf`?]bX\Y]h`Y]bY`[fc» Y
@Y]XYbgW\UZh`ZØf`X]Y`B Uhi f`Ybhk]W_Y`hY3`8]YgY`@YVY`ni f`I a k Y`h
]gh`Ui W\`Yi hY`bcW\`XYf`_fyUhj] Y`A chc`f`]\fyf`?i bghž`X]Y`g]W\`ghUf`_
a]h`H\Ya Yb`k]Y`G]b[j Ò[Y`bž`š] [X\i bXYbž`F`Y\Yb`i bX`<]fgW\Yb
VYgW\`ÄZh][h`" `b`]\fyf`† [YbX`j YfvfUW\hY`g]Y`cZh`NY]h]a`K U`Xž`k Ug
]\fyb`6`]W`_ZØf`X]Y`GW`Öb\Y]h`XYf`B Uhi f`gW\`ÄfZhY`i bX`g]W\`]b`]\fyb
K Yf_Yb`k]XYfgd]Y[Y`h`K]Y`D]fgW\`VYf]W\hYhž`VYgi W\hY`<Yfa Yg
X]Y`:`UW\`cW\gW\i`Y`ZØf`8Yg][b`gck]Y`X]Y`GhUUh`]W\Y`5_UXYa]Y
ZØf`6`]XYbXY`?ØbghY`]b`Ghi hh[Ufhž`k c`g]Y`]\fy`_ØbghYf]gW\Y
5i gV]Xi b[`j YfZY]bYfhY"

⇒fY`XmbUa]gWXY`A U`k Y]gY`k]fX`Xi fW`_fUZhj c``Y`D]bgY`ghf]WXY
i bX``YVYbX][Y: UfVYb`[YdfÀ[hž`X]Y`]\fY`5fVY]hYb``YVYbX][
a UWXYb``6YgcbXYfg`Yfj`cfni`YVYb`]gh`]b`X]YgYa
Ni gUa a Yb`Ub[`]\f`K Yf`_ : `i [cV`Y`_h`= ž`XUg`Y]bYb`NYddY`]b
nY][hž`XYf`g]WXY`Xi fW`K c`_Yb`_Àa dZhi bX`X]Y`; fYbnYb`nk]gWXYb
6]XfUi a `i bX`FYU`]hÀhj YfgWk]a a Yb``Àggh``9]b`k Y]hYfYg
gdUbbYbXYg`Dfc`Y`_h]gh`Y]b`ØVYf`YVYbg[fc» Yg`Dc`fhf`Àhj`cb
: YfX]bUbX`; fUZj`cb`NYddY`]bž`k Y`WXYg`g]Y`]b : f]YXf]WXYg`UYZb
d`Ubh` : ð`X]YgYa `K Yf`_a`ÒW`hY`g]Y`XYb`A`mh`cg`NYddY`]b`i bX
gY]bY`J]g]cbYb`Y]bXfi`W_gj`c``XUfghY``Yb``

? i bgh`a]h`Y]bYf`h]YZYb`6c`hgWXY`UZh

5bbY`]YgY`<Yfa Yg`bi`hnh`9]hYa`dYfUž`Y]bY`gWXYbY`!hfcW`_bYbXY
: UfVYž`X]Y`HfUbgdUfYbn`Yfa`Ò[`]W`hi bX`[Y`_cbbh`]b`]\fYb`Dc`fhf`Àhg
ni`f`5bk`YbXi`b[`_ca`a`h`G]Y`_Uh`Yg`g]WXY`ni`f`5i`Z[UVY`[Ya`UW`hž
X]Y`DYfg`Òb`]WXY`_Y]hYb`XYf`8Uf[YghY``hYb`Y]bni`ZUb[Yb``8Ufi`b`hYf
Z]bXYb`g]WXY`?`Øbgh`Yfž`A`i`g]_Yf`i`bX`Dc`]h]_Yfž`X]Y`g]Y`]b`Y]bYf
Yl`dfYgg]j`Yb`A`U`hY`WXYb]_`]bg`fY`WXY`hY`@]WXY`h`f`ØW`_h``6YgcbXYfg`]fY
8UfghY``i`b[Yb`j`cb`9]j`g`DfYg`Ymi`bX`A`Uf`]mb`A`cbfc`Yž`VY]XYb
a`cXYfbYb`_`cbYbž`VfY`WXYb`a`]h`XYa`h`fUX]h]cbY``Yb`6]`X`XYg
Dc`fhf`Àhg`i`bX`j`Yf`Y]\Yb`X]YgYb`DYfg`Òb`]WXY`_Y]hYb`Y]bY`bYi`Y
5i`gXfi`W_g_fUZhž`k]Y`X]Y`N: `?`i`bghgh]Zhi`b[`VYgWXYfY]Vh``

K`À`fYbX`]fYf`VY]bXfi`W_YbXYb`?`Uff]YfY`Yf`\Y`h`<Yfa`Yg
\cWXYfUb[]][Y`Gh]dYbX]Ybž`i`bhYf`UbXYfYa`Y]bYg`]b`XYb`i`G5ž`XUg
\fY`_Øbgh`Yf]gWXY`9b`hk]W`_i`b[`a`U» [YV`]WXY`VY]bZi`gghY``8]YgY
A`Ò[`]WXY`_Y]hYbž`X]Y`]f`[YV`chYb`k`i`fXYbž`ZØ`f`hYb`XUni`ž`XUgg`g]Y
\fY`H`Y`a`Yb`]a`a`Yf`k`Y]hYf`Ui`gVUi`hY`i`bX`j`Yfh]Y`ZhY``»`Øb[gh`_Ua`Yb
Ui`WXY`U`_hi`Y``Y`5gdY`_hY`i`bX`FYZYl`]cbYb`ØVYf`X]Y`@`Zhi`bX`X]Y
: Ugn]bUh]cb`ZØf` : `i [cV`Y`_hY`]b`]f`K`Yf`_ž`k`Ug`]fYb`8fUb[ž`?`i`bgh
i`bX`HY`WXYb]_`ni`j`YfY]bYbž`i`bhYfghfY]WXY`h``

8 Ug`@YVYb`U`g`?`Øbgh`Yf]b

8]Y`A`U`Yf]b`j`YfghY`h`Ygž`]b`YXYa`_]\fYf`K`Yf`_Y`Y]bY`; YgWXY]WXY`hY`ni
Yfn`À`Yb``8Ug`5i [Yba`Yf`_Ui`Z`X]Y`6]`X`_ca`dcg]h]cb`i`bX`XUg`Gd]Y`
a`]h`@]WXY`hi`bX` : UfVY`j`Yf`Y]\h`]fYb`5fVY]hYb`Y]bY`bU`Y`ni

gWk YVYbXY'E i U]hÅh" >XYg'6]X'k]fX'gc'ni a '9f`YVb]gž'XUg'X]Y
 6YhfUWk hYf']b'gY]bYb'6Ubb'n]Y\h" <Yfa Yg'\UhiUi Wk'XUg'; `ØW_ž
 XUgg]\fY'?i bghk Yf_Y'gck c\`]b'A i gYYb'U'g'Ui Wk'VY]
 GUWk j YfghÅbX][Yb' [YgWk Åhnh'k YfXYb""8UVY]_ØbbhY'a Ub'Ui Z'X]Y
 l bhYfghØhni b['j cb'_i bgh\]ghc'f]gWk Yb': UWk`Yi hYb'ni fØW_[fY]ZYbž
 k]Y'g]Y'i bhYf'UbXYfYa ']b'Y]bYa '6Yf]Wk h'ØVYf
 ? i bghgh]Zhi b [Yb'Yfk Å\bh'k]fX"

⇒ XYf'\Yi h][Yb'?i bghgnYbY'hf]Zh'g]Wk'XUg'5`hVY_UbbhY'a]h
 BYi Ya ""<Yfa Yg'nY][h'Y]bXfi W_gj c`ž'XUgg'9fZc`['i bX'?fYUh]j]hÅh
 <UbX']b'<UbX' [Y\Yb'_ØbbYb""CV'g]Y'bi b'a]h'_fÅZh][Yb': UfVYb
 XYb'HfUi a 'j ca ':`Y][Yb'j Yf_ØfdYfh'cXYf'a]h'[YZØ\`j c`Yb
 DcfhfÅhg'X]Y'J]Y'gY]h][_Y]h'a YbgWk`]Wk Yf'9a ch]cbYb'Ui Zg'DUd]Yf
 Vf]b[h' '5bbY`]YgY'<Yfa Yg'V'Y]Vh'Y]b'ZUgn]b]YfYbXYf'HY]'XYf
 k YghXYi hgWk Yb'?i bgh'UbXgWk UZhi bX'V'Y]Vh'Ui Wk']b'Ni _i bZh
 gdUbbYbX'ni `VYcVUWk hYb"

8YhU]`g	
C fh	; Ødd]b [Ybž'8Yi hgWk`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "d]fgWk "XY • nZ!_i bghgh]Zhi b ["Wc a • _i bgh [YgWk]Wk hY"cf [

6Ygi Wk Yb'G]Y'i bg'Ui Z. 'bU[!Vk "XY