

K YgdYbU`Ufa `]b`K c`ZgW`i [Yb. `8Yc! 5hhUW_Y`YbXYh`]a `: Yi Yf°

9]b`A Ubb`nØbXYh`j YfgY`Yb`h`]W`gY]b`< Ui g`Ubž`k Å`fYbX`Yf
Y]b`K YgdYbbYgh`a `]h`8Yc`gdfUm`VY_`Åa dZYb`k c`h`Y`"H]ddg`ni f
K YgdYbVY_`Åa dZ`b["



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K c`ZgW`i [Ybž`8Yi hgW`UbX`!`&`K c`ZgW`i [Ybž`Y]bYa
W`Ufa UbhYb`C fh]a `? fY]g`9gg]b[Ybž`YfY][bYhY`g]W`_Øfn`]W`Y]b
J cfZU`ž`XYf`j cf`U`Ya `ZØf`X]Y`J YfUbhk cfh]W`Yb`XYf`: Yi Yfk Y`f
fYW`h`Y]_Y`k Uf`9]b` (%!`Å`f][Yf`A Ubb`U`hY`X]Y`[`cffY]W`Y`&Y`Yž
Y]b`K YgdYbbYgh`i bhYf`Y]bYa `8UW`n]Y[Y`a `]h`ZY`j cb`8Yc`gdfUm
ni `VYgY]h][Yb`"K]Y`X]Y`HU[YggW`Ui `VYf]W`hYhž`ZØ`fhY`gY]b
J cf`UVYb`ni `Y]bYf`[YZ`Å`f]W`Yb`GY`VghYb`hØbXi b["8Ug
j YfgdfØ`hY`8Yc`Yb`hØbXYhY`XUg`Ub[fYbnYbXY`8Åa a a UhYf]U`
i bX`"Y»`Y]b`_Y]bYg`: Yi Yf`]a `8UW`ghi `U`ZcXYfb"

; `ØW`_]W`Yfk Y]gY`_cbbhY`X]Y`Øfh]W`Y`: Yi Yfk Y`f`gW`bY`
Y]b[fY]ZYb`"8Yf`6fUbX`k Uf`fUgW`i bhYf`?cbhfc`Yž`i bX`Yg`[UV
[`ØW`_]W`Yfk Y]gY`_Y]bY`J Yf`YhnhYb`"8cW`X]Y`: c`[Yb`g]bX`b]W`h`ni

i bhYfgWÅhmYb. '8Yf'GUWgWUXYb'VY`Ai Zh'g]W`Ui Z'a Y\fyfY
nY\bhUi gYbX'9i fcž'i bX'XUg'VYhfcZZYbY'<Ui g'V`Y]Vh'i]b'Y]bYa
VYk c\bVUFYb'Ni ghUbX"'8YbbcW`a i gg'g]W`XYf'A Ubb'bi b'k Y[Yb
ZU\ f`Ägg][Yf'6fUbXgh]Zhi b['j YfUbhk cfhYb"

K YgdYb'i bX']\fY'6YXYi hi b[

5VYf'k Ug[YbUi 'j]gh'XUg'DfcV`Ya 'a]h'K YgdYb3'8]YgY`_Y]bYb
=bgY_hYb'\UVYb'b]W`h'bi f'Y]bYb'gW`YW`hYb'Fi Zž'gcbXYfb'gd]Y`Yb
Ui W`Y]bY'k]W`h][Y'F c`Y`]a '2 _cgmghYa "'G]Y`\Y`ZYb'VY]a
6Y_Äa dZYb'j cb'GWÅX`]b[Yb'k]Y'F Ui dYb'i bX'6`Uhh'Äi gYb'i bX
g]bX'gc[Uf'bØhm']W`Y'6YghÄi VYf"'8U\Yf'ghY\Yb'g]Y]b'8Yi hgW`UbX
i bhYf'BUhi fgW`i hm"@Ui h'6i gg[Y`X_UhU`c ['j]gh'Yg'j YfVchYbž
K YgdYb'c\bY'j YfbØbZh][Yb'; fi bX'ni 'ZUb[Ybž'ni 'j Yf'YhmYb'cXYf
ni 'hØhYb"'K Yf'g]W`b]W`h'XUfUb`Ä'hž`_Ubb'a]h'Ya dZ]bX`]W`Yb
6i » [Y`XYfb'fYW`bYbž']b'6UXYb!K ØfhY'a VYf['V]g'ni '%' "\$\$\$'9i fcž
VY]gdYn]Y`'[YgW`ØhmYb'5fhYb'gc[Uf'V]g'ni ') "\$\$\$'9i fc"

5dfcdcg'GW`i hn.'K Yf'g]W`Y]bYb'K YgdYbbYgh'ni `Y[hž'gc`hY`X]Yg
a]h'6YXUW`h'hi b"'8Ug'Y][Yba ÄW`h][Y'9bhZYfbYb'j]gh]b'XYf'FY[Y`
b]W`h'[YghUhhYh"'5i gbU\ a Yb' []Vh'Yg`YX][`]W`'b': Ä`Yb
i bni a i hVUFYf'6Y`Ughi b[Ybž'ni a '6Y]gd]Y`VY]'5`Yf[]_Yfb'cXYf
_Y]bYb'?]bXYfb"'8Ug'l a gYhmYb'cXYf'9bhZYfbYb'j cb'BYghYf'a i gg
ghYhg'Xi fW`': UW`dYfgcbU`YfZc`[Ybž'XUa]h`_Y]bY'k Y]hYfYb
6fUbX[YZU\ fYb'YbhghY\Yb"

K]Y'[Y\h'a Ub'f]W`h]['a]h'K YgdYb'i a 3

8]Y': Yi Yfk Y\ f'Ghi hh[Ufhž'X]Y`Ä\ f`]W`nk]gW`Yb') \$'i bX'%'\$`A U`
k Y[Yb'GhYW`]bgY_hYb'Ui gfØW`hž'gW`Ä[h]j cfž'VY]BÄ\Y'ni `Y]bYa
K YgdYbbYgh'j cfg]W`h'k U`hYb'ni ``UggYb": YbghYf'gc`hYb'a]h
=bgY_hYb[]hYfb'[Yg]W`Yfh'k YfXYb'`'i bX'k Yf'; YXi `X`\Uhž`_Ubb'X]Y
_Y]bYb'H]YfW`Yb'Y]bZUW`'b'Fi \Y`UggYb"'K Ybb'X]Y`@VYbgnY]h
XYf'K YgdYb'ja 'GYdhYa VYf'YbXYhž'j YfgW`k]bXYb'g]Y'j cb'gY`Vgh"
6Y]'BYghYfb'j]b'æbYbfÄi a Yb'j]gh]a a Yf'XYf': UW`a Ubb'[YZfU[h"
8Ug'nY][h'i bg'Ui W`ž'k Ufi a 'Yg'gc'k]W`h]['j]ghž'g]W`ØVYf'XUg
f]W`h][Y`j cf[Y\Yb'ni 'j]bZcfa]YfYb"

9]bY`VYggYfY`DfAj`Ybh]cb`[Y[Yb`K`YgdYb!`#j`Ug]cbYb`g]bX`Y]bZUWY
 A U» bU\ a`Yb.`5VXYW_Yb`j`cb`@YVYbga`]hhY`bž`J`Yfa`Y]Xi`b[`j`cb
 Vi`bhYb`?`Ua`chhYb`i`bX`gØ»`]W\`f]YW\YbXYb`DUfZ`a`g`cXYf`XUg
 ZfØ\nY]h][Y`6YgY]h][Yb`j`cb`i`U`c`Vgh[Y\`ÖfYb`XUni`" `a`'9fbghZU`
 \Y`ZYb`Nk`]YVY`b`cXYf`?`Ø`U`__i`g`ni`f`GWa`Yfn`]bXYfi`b[`VY]
 K`YgdYbgh]W\Yb"

Ni`gUa`a`YbZUggYbX`gc``hY`YXYf`j`YfUbhk`cfhi`b[gVYk`i`ggh`a`]h`XYb
 _`Y]bYb`;`YgW\`ÖdZYb`i`a`[Y\`Ybž`X]Y`Y]bY`YbhgW\Y]XYbXY`F`c``Y`ZØf
 XUg`bUhØf`]W\Y`;`Y]W\`[Yk`]W\h`gd]Y`Yb`"8Ybb`Ui`W\`k`Ybb`g]Y
 a`UbW\`a`U``Ägh][`YfgW\Y]bYbž`]gh`Yg`k`]W\h][`ž`]fYb`Bi`hnYb`b]W\h`ni
 j`Yf[YggYb`i`bX`Yb`hgd`fYW\YbX`ni`"\UbXY`b"

8YhU]`g	
C`fh	K`c`ZgW\`i`[Ybž`8Yi`hgW\`UbX
E`i`Y``Yb	<ul style="list-style-type: none"> • k`k`k`"hU[YggW\`Ui`"XY • k`k`k`"Vi`gg[Y`X`_`UhU`c`["cf[• gW\`UYX`]b[YVY`_`UYa`dZYb`"XY

6Ygi`W\Yb`G]Y`i`bg`Ui`Z.`bU[!Vk`"XY