

GD8!Dc`]h]_Yf`nY][h'8cVf]bXh'k Y[Yb fYWX hgk]Xf][Yf`5gm`d c`]h]_`Ub`°

5bXfYUg`<YbbYa Ubb`nY][h'ðbYba]b]ghYf`8cVf]bXh'k Y[Yb
fYWX hgk]Xf][Yf`Ni ØW_k Y]gi b[Yb`j cb`5gm`gi WX YbXYb`Ub`XYf
; fYbnY`Ub`"



? cbghUb nž`8 Yi hgWX`UbX`!`9]b`cfXYbh]WX Yg`5i ZgY\Yb` \Uh`XYf
GD8!Dc`]h]_Yf`i bX` : UWX Ubk U`h`ZØf`GhfUZfYWX hž`5bXfYUg
<YbbYa Ubbž`Ui g[Y`Øghž`U`g`Yf`5bnY][Y`[Y[Yb
6i bXYg]bbYba]b]ghYf`5`YI UbXYf`8cVf]bXh`f7GI Ł`YfghUhhYhY`
<YbbYa Ubb`VYUbghUbXYh`XUVY]`b]WX h`bi f`XUg`J Yf\U`hYb
8cVf]bXhgž`gcbXYfb`Ui WX`XUg`j cb`8]YhYf`Fca Ubbž`XYa
DfÅg]XYbhYb`XYg`6i bXYgdc`]nY]dfÅg]X]i a g`"æ`?Yfb`[Y\h`Yg`i a
X]Y`i a ghf]hhYbYb`Ni fØW_k Y]gi b[Yb`j cb`GW`i hngi WX YbXYb`Ub`XYb
XYi hgWX Yb` ; fYbnYbž`X]Y`bUWX`A Y]bi b[`<YbbYa Ubbg`[Y`hYbXYg
FYWX h] Yf`YhYb`"K]Y`A Yf`_i f`VYf]WX hYhž`g]Y\h`<YbbYa Ubb`]b
X]YgYb`DfU`h]_Yb`Y]bY`Y]bXYi h][Y`A]ggUWX hi b[`XYg`8i V`]b!
J YfZU\ fYbgž`XUg`Y][Ybh]WX`XYb`fYWX h]WX Yb`F U\ a Yb`ZØf
5gm`j YfZU\ fYb`]bbYf\U`V`XYf`9I`ZYgh`Y[h`"

8 Yf' <]bhYf[fi bX'X]YgYf'fYVh]WYb'GWf]hY']gh'Y]b'U_hi Y''Yg
l fhY]'XYg'j Yfk U'hi b[g[Yf]W hg'6Yf']bž'XUg'X]Y'Ni fØW_k Y]gi b[
j cb'5gm'VYk YfVYfb'Ui Z'XYi hgWYa' GhUUhg[YV]Yh'ZØf'fYVhgk]Xf][
Yf_`ÀfhY'" <]YfVY]' \UhhYb'XfY]'Gca U']Yf.]bbYbž'XUfi bhYf'Y]bY
a]bXYf'À\ f][Y': fUi ž'Ua' '- "'A U]j Yfgi W hž'j cb'Dc'Yb' bUW
8 Yi hgW'UbX'Y]bni fY]gYbž'k i fXYb'YXcW'j cb'XYf'6i bXYgdc`nY]
Ub'XYf'; fYbnY'ni fØW_[YgW]W_h''8 Ug'; Yf]W h'YbhgW]YXž'XUgg'X]Y
5gm[Ygi WY'XYf'F ØW_[Yk]YgYbYb' b]W h'bi f'] [bcf]Yfh'k i fXYbž
gcbXYfb'XUgg'X]Y'A U» bU\ a Y'Ui W' [Y[Yb'X]Y'8 i V`]b' ⇒
J YfcfXbi b['XYf'9i 'j YfghØ» hž'X]Y'j cfgW fY]Vhž'XUgg'XUg
ni ghÀbX][Y'9i !@UbX'ZØf'XUg'5gmj YfZU\ fYb'VYgh]a a h'k YfXYb
a i gg''8]YgYg'l fhY]'ghY''hY'Ui W' _'Ufž'XUgg'XUg'8 i V`]b!J YfZU\ fYb
Ui W' Ub'XYf'; fYbnY'cXYf']a' [fYbNbU\Yb'6YfY]W' Ub[Yk YbXYh
k YfXYb'a i gg'hUn"

<]bhYf[fi bX. '8 Ug'8 i V`]b!J YfZU\ fYb

8 Ug'8 i V`]b!J YfZU\ fYb']gh'Y]b'nYbhfU'Yg'9`Ya Ybh'XYf'9i !
5gm'dc`h]_`K]Y'Ui Z'XYf'K YVg]hY'XYg'6i bXYgUa hg'ZØf'A][fUh]cb
i bX': `ØW h]b[Y'65A : 'Yfg]W h]W']ghž'n]Y'h'Yg'XUfUi Z'UVž'X]Y
Ni ghÀbX][_Y]hgVYgh]a a i b['ZØf'5gmj YfZU\ fYb'ni 'fY[Y'b''>XYf
5gm'UbhfU['gc``bi f'j cb'Y]bYa 'A]h['Y]XghUUh[YdfØž'h'k YfXYbž'i a
GY_i bXÀfk UbXYfi b['ni 'ghYi Yfb''8]Y'l a gYhni b['YfZc`[h'a Y]gh]b
5b_i bZgnYbhfYb'cXYf'ØVYf'gdYn]Y''Y'5i » YbghY''Yb''Pb
DfcV'Ya Y'Yb'ghY\Ybž'k Ybb'X]YgY'fY[Y'b' b]W h'Y]b[Y\U'hYb
k YfXYbž'k Ug'X]Y'U_hi Y''Y'G]hi Uh]cb'Ub'XYb'; fYbnYb'nY][h'
⇒bYba]b]ghYf'8cVf]bXh'\UhhY'Ub[YXYi hYhž'XUgg'X]Y
Ni fØW_k Y]gi b[Yb'bi f' j i 'bYfUV'Yb' '5gm'gi WYbXYbž'k]Y'?]bXYfb
cXYf'GWk Ub[YfYbž'[YghUhhY'h'V'Y]VYb'gc``hYb''8Ya 'k]XYfgdf]W h
'YXcW'XUg'Ui ZYbXY'; Yf]W hgj YfZU\ fYb'i bX'X]Y'XUfUi Z'Zc`[YbXY
9bhgWY]Xi b["

⇒XYf'YfghYb'K cWY'bUW'8cVf]bXhg'i a ghf]hhYbYf'5bk Y]gi b['ni f
Ni fØW_k Y]gi b['j cb'5gm'gi WYbXYb'_cbbhYb'X]Y'6Y\ØfXYb'bi f' &
F ØW_k Y]gi b[Yb'j YfnY]W bYbž'k À\ fYbX'j]Y'Y': `ØW h]b[Y'cZYbVUf
X]Y'gW'YW h'_cbhfc``YfhYb' [fØbYb'; fYbnYb'bi hnYbž'i a 'bUW
8 Yi hgW'UbX'ni' [Y'Ub[Yb''8Yf'⇒bYba]b]ghYf'V'Y]Vh'hfchn'XYf
_f]h]gWYb'@U[Y'VY]'gY]bYf'<U'hi b['i bX'VYnY]W bYh'X]Y'G]hi Uh]cb

U`g`9]bnY`ZÄ`Y"?? Ubn`Yf': f]YXf]WÄ`A Yfn`f7 8 I Ł`Uh`YVYbZU`g`ni
 VYXYb_Yb`[Y[YVYbž`XUgg`X]Y`9bhgWÄY]Xi b[`XYg
 JYfk U`hi b[g[Yf]WÄhg`X]Y`fYWÄh`]WÄYb`A Ö[`]WÄ_Y]hYb`ZØf`gc`WÄY
 Ni fØW_k Y]gi b[Yb`a Ö[`]WÄYfk Y]gY`Y]b[YYb[h`Uhž`YXcWÄ`X]Y
 Cdh]cb`b]WÄhj Ö`][`Ui g[YgWÄ`cggYb`]gh"

8]Y`GhUXh[YgY`gWÄUZh`]ghØVYf`X]YgY`9bhk]W`i b[Yb`]b`XYf
 5gm`dc`h]_`VYgcf[h`8]j YfgY`Gh]a a Yb`Ui g`XYf`Dc`h]_`gdfYWÄYb
 g]WÄ`ZØf`Y]bY` , VYfdfØZ b[`XYf': `ØWÄh`]b[gdc`h]_`XYf`i b]cb`Ui gž
]bgVYgcbXYfY`]b`5bVYhfUWÄh`XYf`_`UfYb`F`YWÄhgdYfWÄi b[`XYg
 JYfk U`hi b[g[Yf]WÄhg`"8]Y`9bhgWÄY]Xi b[ž`X]Y`Ui Z`9]`VYgWÄ`ØggY
 XYf`VYhfcZZYbYb`Gca U`]Yf.]bbYb`VYfi `hž`_ÖbbhY`k Y]hfY]WÄYbXY
 5i gk]f`i b[Yb`Ui Z`X]Y`Ni _i bZh`XYf`XYi hgWÄYb`5gm`dc`h]_`UVYb`
 9g`V`Y]Vh`gdUbbYbXž`k]Y`X]Y`GhUUhgUbK U`hgWÄUZh`6Yf`]b`Ui Z
 <YbbYa Ubbg`5bnY][Y`fYU[]YfYb`k]fX"

8YhU]`g	
C fh	?cbghUbnž`8Yi hgWÄ`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a Yf`_i f"XY • hUn"XY • k k k "VUa Z"XY

6Ygi WÄYb`G]Y`i bg`Ui Z.`bU[!Vk "XY