

G]W\ Yf\ \ Y]hg`U[Y `]b `6UXYb!K ØfhYa VYf[. 6Y\ ÒfXYb `V`Y]VYb `k UW\ gUa `hfc hn ? cbZ`]_hYb

6UXYb!K ØfhYa VYf[`V`Y]Vh`bUW\ `gfuY`! ÆUb!`?cbZ`]_h
k UW\ gUa /G]W\ Yf\ \ Y]hg`U[Y `ghUV]`ž
5bh]gYa]h]ga i gVY_Àa dZ b[`]a `: c_i g"



6UXYb!K ØfhYa VYf[ž`8Yi hgW\ `UbX `!` ð `XYb `YhnhYb `HU[Yb ` \ Uh
g]W\ `X]Y `@U[Y `]a `BU\Yb `C ghYb `k Y]hYf `ni [Ygd]mh" `8Yf `?cbZ`]_h
nk]gW\ Yb `gfuY `i bX `XYa ` ÆUb `gcf[h`ZØf `Yf\ Ò\hY `K UW\ gUa _Y]h`VY]
XYb `G]W\ Yf\ \ Y]hgVY\ ÒfXYb `]b `6UXYb!K ØfhYa VYf[" `Gc `VYcVUW\ hYh
XUg ` ðbYba]b]ghYf]i a ži bhYf `@Y]hi b[`j cb `H\ca Ug `GhfcV `žX]Y
9bhk]W_`i b[Yb `i bX `a Ò[`]W\ Y `8Ya cbghfUh]cbYb `[YbUi " `9g `k]fX
nk Uf `U_hi Y ` ` _Y]bY ` _cb `fYhY `; YZ\ `fXi b[`ZØf `]gfuY `]gW\ Y
9]b]W\ hi b[Yb `]b `XYf `F Y[]cb `[YgY\ Ybž `XYbbcW\ `gW\ `]Y» h`XYf
 ðbYba]b]ghYf `Y]bY `J YfÀbXYfi b[`XYf `G]W\ Yf\ \ Y]hg`U[Y `]b]W\ h`Ui gž
k]Y `HU[YggW\ Ui `VYf]W\ hYh"

8]Y`G]hi Uh]cb`]gh]bgVYgcbXYfY`bUW`XYb`_Øfn`]WYb`a`]]hÅf]gWYb
5b[f]ZYZb`≠gfUY`g`Ui ZA`]]hÅfg`i bX`5hca`dfc[fUa`a`Y`]a`≠Ub`i bX
XYa`XUfUi Zzc`[YbXYb` ; Y[YbUb[f]ZZ`≠Ubgž`VY]`XYa`FU`YhYb`Ui Z
]gfUY`]gWYg` ; YV]Yh`UV[YZi`Yfh`k`i fXYbž`Ub[YgdUbbh`
≠bYba`]b]ghYf`GhfcV``Ai` » Yfhž`XUgg`X]Y` ; YZU`f`Y]bYg`UVghfU`hYb
5b[f]Zg`Ui Z`ØX]gWY`i bX`]gfUY`]gWY`9]bf]W`hi b[Yb`c`W`V`Y]Vh`
≠`Y]bYa`5`_h`XYg`GW`i hnYg`U`h`XUg`≠bYba`]b]ghYf]i a`VYfY]hg
?cbhU`h`ni`]gfUY`h]gWYb`FY`][]cbg[Ya`Y]bgW`UZhYb`]b`6UXYb!
K ØfhYa`VYf[`Ui Z[Ybca`a`Ybž`i`a`[Ya`Y]bgUa`[Y[Yb
Ub]gYa`]h]gWY`J`cfZ`Å`Y`j`cfni`[Y`Yb`"

8 Ya`cbghfUh]cbYb`i bX`5bh]gYa`]h]ga`i`g`

6UXYb!K ØfhYa`VYf[`k`i fXY`]b`XYb`Y`h`hYb`X`U`fYb`Ui W`Xi`fW`
Y]bY`FY`]\Y`j`cb`dfcdU`Ågh]bYbg]gWYb`8Ya`cbghfUh]cbYb`[YdfÅ[h`
Gc`ZUbXYb`VY]gd]Y`gk`Y]gY`Ua`&(`": YVfi`Uf`&\$&(`]b`A`Ubb`Y]a`i`bX
Ub`UbXYfYb`C`fhYb`DfchYghY`a`]h`V]g`ni`%)`\$\$`HY]`bY`a`YbXYb
ghUhh`5i`ZX]YgYb`J`YfgUa`a`i`b[Yb`k`i fXYb`DUfc`Yb`k`]Y`Ghcddh
X]Y`6YgU`ni`b[ž`ghcddh`XYb`A`cfX`[Yfi`ZYbž`k`cVY]`a`]]hÅf]gWY
<UbX`i`b[Yb`≠gfUY`g`U`g`j`c`fg`Å`hn`]WY`H`Ø`hi`b[gXY`_`hY`XUf[YghY`h
k`i fXYb`Gc`WY`DfchYghY`ž`c`Zh]b`FYU`_h]cb`Ui`Z`U`_`hi`Y`Y`
9bhk`]W`_`i`b[Ybž`fi`ZYb`DfcV`Ya`Y`XYg`5bh]gYa`]h]ga`i`g`Y`f`j`c`f`ž`k`]Y`
J`Y`f`Z`U`ggi`b[ggW`i`hn`6K`Xc`_`i`a`Ybh]Yfh`

9]b`VYgcbXYfg`i`a`ghf]h`hYbYf`G`c[Ubž`XYf`VY]`X]YgYb
8Ya`cbghfUh]cbYb`Å`i`Z[` [YZU`Yb`]ghž` : fca`h`Y`f]j`Yf`hc`h`Y`gYUž
DU`Ygh]bY`k`]`VY`Z`FY`ž`j`Yfk`Y]gh`Ui`ZX]Y`5V`Y`bi`b[`XYf`9i`]ghYbn
≠gfUY`g`]b`gY]bYb`Y`i`h] [Yb` ; fYbnYb`i`bX`hfÅ[h`ni`f`ni`bY`a`YbXYb
GdUbbi`b[`VY]`5i`W`_`Y]bYfY`8Ya`cbghfUh]cbYbž`k`]Y`X]Y`]a
C`_`hc`VYf`&\$&(`ž`h`Ya`Uh]g]YfhYb`X]YgY`DfcV`Ya`Uh]`_`i`bX`Zc`fXYfhYb
XYb`Ghcdd`j`cb` ; Yk`U`h`i`bX`j`Yfa`Y]bh]WY`a` ; Ybcn]X`Ub`XYb
DU`Ågh]bYbgYfbž`k`cXi`fW`X]Y`dc`]h]gWY`Gh]a`a`i`b[`k`Y]hYf
Ub[Y`Y]nh`k`]fX`"

9f`Å`hY`6YXfc`i`b[g`U[Y`

8Yf`6Yf]W`h`XYf`6i`bXYgfY[]Yfi`b[`ØVYf`XYb`GhUbX`XYf
6Y`Åa`dZ`b[`XYg`5bh]gYa`]h]ga`i`g`]b`8Yi`hgW`UbXž`XYf`X]Y`YfbgYb

9bhk]W_i b[Yb`Ui ZnY][hž`k Y]gh`Ui Z`Y]bY`XfUgh]gW`Y`Ni bU`a Y
 Ubh]gYa]h]gW`Yf`GhfUZhUhYb`]a `đ\`f`&\$&' `\"bž`X]Y`Ui W`&\$&(`Ui Z
 \c`Ya `B]j YUi `V`Y]Vh`8]Y`6i bXYgfY[]Yfi b[`a UW`h`XYb`GW`i hn
 `ØX]gW`Yb`@YVYbg`i bX`X]Y`6Y`_Äa dZi b[`j cb`5bh]gYa]h]ga i g`ni
]\fYb`j cffUb[][Yb`N]Y`Yb`"8]YgY`5b`UggVYf]W`hYfghUhi b[`ghY`h
 ZYghž`XUgg`X]Y`6YXfc`i b[g`U[Y`ZØf`đ XYb`Xi fW`9fY][b]ggY`k]Y
 XYb`HYffc`fUb[f]ZZ`XYf`<Ua Ug`Ui Z`g`fUY`]a `C`_hc`VYf`&\$&' `k Y]hYf
 Ub[Ygh]Y[Yb`]ghž`k]Y`6i bXYghU[`ZYgh`Ä`h"

5b[Yg]W`hg`X]YgYf`9bhk]W_i b[Yb`V`Y]Vh`X]Y`Dc`nY]`]b`6UXYb!
 K ØfhYa VYf[`k UW`gUa `i bX`d`Ubh`Y]bY`_cbgYei YbhY
 Jcf[Y`Ybgk Y]gY`[Y[Yb`5bh]gYa]h]ga i g`i bX`<Ugg`"8]Y
 G]W`Yf`Y]hgVY`ÖfXYb`nY][Yb`9bhgW`cggYb`Y]hž`X]Y`fY[]cbU`Y
 ; Ya Y]bgW`UZh`j cf`]XYc`c[]gW`Yf`; Yk U`hi bX`8]g_f]a]b]Yfi b[`ni
 gW`ØhnYbž`i a `bY[Uh]j Y`5i gk]f_i b[Yb`Ui ZX]Y`[YgY`gW`UZh`]W`Y
 Gh]a a i b[`ni`j Yfa Y]XYb"

8YhU]`g	
C fh	6UXYb!K ØfhYa VYf[ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "hU[YggW`Ui "XY • k k k "j YfZUggi b[ggW`i hn!Vk "XY • k k k "Vi bXYghU["XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!Vk "XY