

I ' a ' Yf \ YVh'gWk YfY ' J cfk ØfZY ' [Y [Yb 6UmYfb. '8fc \ h'XUg' B 65!8YVU_Y`3

⇒ a '6i bXYg`][U! :]bU`Y`hf]Zh'XYf': 7'6UmYfb'Ui Z'fUh]cd \ Ufa
I ' a " ' J cfk ØfZY ' i bX'XYf' B 65!8fUZh'k YfZYb'GWUhhYb'Ui Z'X]Y
GYf]Y"



I ' a ž'8Yi hgWk `UbX '! ⇒ a '6Ug_YhVU`! :]bU`Y`XYf'XYi hgWkYb
A Y]ghYfgWk UZh'hf]Zh'XYf': 7'6UmYfb' A ØbWkYb'Ui Z'fUh]cd \ Ufa ' I ' a
i bX'gcf[h'XUVY] 'ZØf'Y]b'cfXYbh]WkYg'5i ZgY \ Yb" '8]Y :]bU`gYf]Y
k]fX']a ' A cXi g'VYgh!cZ]j Y'Ui g[YhfU[Yb'i bX'VY[]bbh' \ Yi hY'i a
%, "\$ \$ ' i \ f']a ' A ØbWk bYf'G5D'; UfXYb" '6UmYfb' []'h'U`g'`Y]Wk h
ZUj cf]g]YfhYg'HYUa ž'XcWk'fUh]cd \ Ufa ' I ' a ' \ Uh'a]h'Y]bYf'Vf]gUbhYb
DfYggYa]hY]i b['ZØf': i fcfY' [Ygcf[hž'X]Y'gWk k YfY ' J cfk ØfZY
[Y [Yb'X]Y'VUmYf]gWkY' A UbbgWk UZh' i bX'X]Y'@[U'Yf \ YVh" '8]Yg
VYf]Wk hYh'k Y`h"

I ' a ' \ Uh'VYUbhfU[hž'X]Y'5bgYmi b['XYf'a Ø[']WkYb'Gd]Y'Y'j]Yf'i bX
ZØbZf& (" ' i bX '& * " ' † b] ' ĀbXYfbž'XU'nk Y]' \ fYf' HU'YbhYž' BcU
9ggYb[i Y'i bX'6Yb'GUfUž'Ub'XYa ' B 65!8fUZh'hY]'bY \ a Yb'k c`Ybž

XYf'Ua ' &* "' ð b]ghUhhZ]bXYh"8]Y' l ' a Yf'J YfUbhk cfh]WXYb'VYhcbYbž
XUgg'Yg'ZØf'X]Y'9bhk]W_ 'i b[']\fYf'Gd]Y'Yf'j cb'[fc» Yf'6YXYi hi b[
gY]ž'XUgg'X]YgY'X]Y'A Ò[']W_X]h'\UVYbž'Ub'X]YgYa 'k]W'h][Yb
9j Ybh'hY]'ni bY\ a Yb"'Ni XYa 'k]fX'9ggYb[i Y'U'g'a Ò[']W'Yf
Hcd%\$!D]W_ [Y\UbXY'hž'k Å\ fYbX'Ui W'GUfUZ'U'g'g]W'YfYf'8 fUZh!
? UbX]XUh[']h"

GhfY]h'i a 'Gd]Y'd`Ub[YghU`hi b [

8]Y'@[U'i bX'6UmYfb''\bhYb'Yg'UVž'XYb'Gd]Y'd`Ub'Ubni dUggYbž
k Ug'l 'a ']b'Y]bYf'GhY''i b[bU\ a Y'U'g' ZUhU' 'VYnY]W' bYh"8]Y
l ' a Yf'_f]h]g]YfYbž'XUgg']b'X]YgYf'G]hi Uh]cb'_Y]b'J YfghÅbXb]g'ZØf
X]Y'VYgcbXYfYb' l a ghÅbXY'XYf'Gd]Y'Yf'[YnY][h'k]fX"'Gc''hY'XUg
8i c'VY]a 'B65!8 fUZh'V'Y]VYbž'k ÅfYb'g]Y'Ui Z[fi bX'XYf
NY]hj YfgW'Y]Vi b['i bX'XYg'8 fUZhg'b]W'h'cdh]a U'Ui Z'X]Y'Gd]Y'Y
j cfVYfY]hYhž'k Ug'k]YXYfi a 'XYb'gdcfh]WXYb'K Yfh'XYf':]bU'gYf]Y
[Ubn'Yf\YV']W' [YZÅ\ fXYb'_ØbbhY"' l ' a 'Uf[i a Ybh]Yfhž'XUgg'X]Y
l bbUW []YV]['_Y]h']b'X]YgYf'5b[Y'Y[Yb\Y]h'X]Y'gdcfh]WXYb
5a V]h]cbYb'ghUf'_VYY]bhfÅW'h][Yb"

6YgcbXYfg'dfY_Åf']gh'X]Y '@[Yž'XU'X]Y'66@]b']\fYf'V]g\Yf][Yb
GU]gcb'VYfY]hg'`Åb [YfY'NY]hfÅi a Y'i bX'ni gÅh'n]WXYb'F Y]gYghfYgg
dfcXi n]Yfh'\Uh"8]YgY'< YfUi gZc'XYfi b[Yb'k i fXYb'Xi fW'XYb
K YW'gY'XYg'D'UmcZZ]GmghYa g'ni fØW'_ni 'Y]bYa '5656!A cXi g
ni gÅh'n]W' j YfghÅf'_h" l ' a 'g]Y\h'g]W' Xi fW'X]YgY'9bhgW'Y]Xi b[Yb
]b'Y]bYf'VYbUW'hY']][hYb'Dc]h]cbž'k Ug'X]Y'9bXgd]Y'gYf]Y'VYhf]Z'h"

9]b'6`]W_ 'Ui Z'X]Y'GYf]Y'i bX'X]Y': Ubg

8]Y'YfghYb'VY]XYb'Gd]Y'Y'XYf':]bU'gYf]Y'_ØbbhYb'X]Y'K Y]WXYb'ZØf
XYb'H]hY'ghY''Yb"'A]h'XYf'DUfh]Y']a 'G5D'; UfXYb']b'A ØbWXYb'k]fX
XYf'YfghY'Gd]Y'hU['g]W'Yf']W'Ui W'ZØf'X]Y': Ubg'Y]b'Ui Z'Y[YbXYg
9fY][b]g"'8]Y'Gd]fU'Y'XYf'J cfk ØfZY'_ØbbhY'X]Y'Ni gW'Ui Yf
U''YfX]b[g'Ui W'gdU'hYb"'K Å\ fYbX'X]Y'6UmYfb! : Ubg']\f'HYUa
UbZi Yfbž'k]fX'XYf' l ba i h'XYf' l ' a Yf'5b\Åb[Yf'ØVYf'X]Y
9bhgW'Y]Xi b['j cb'@[U'i bX'6UmYfb'YVYbZU'g'b]W'h'Ui gV'Y]VYb"

8]Y'6Ug_YhVU''!6i bXYg`][U'f66@_ghYW_h'U'gc'a]hYb']b'Y]bYa

gdUbbYbXYb`i bX`ni [`Y]W\`_cbZ]_hfY]W\Yb`:`]bU`Yž`XUg`b]W\h`bi f
 gdcfh]W\ž`gcbXYfb`Ui W\`a YbgW\`]W\`j]Y``ni `V]YhYb`\Uh`K Yf
 `Yhnh]W\`XUg`VYggYfY`9bXY`Z0f`g]W\` \Uhž`k]fX`g]W\`ja`@Ui ZY`XYf
 GYf]Y`nY][Yb``A Ub`XUfZ[YgdUbbh`VYcVUW\hYbž`cV`i bX`k]Y`g]W\
 X]Y`F U\`a YbVYX]b[i b[Yb`Ui Z`XYb`5i g[Ub[`XYg`H]hY`g`Ui gk]f_Yb`
 8]Y`DUfh]Y`k]fX`Ui Z`YUgmWfYX]h!VV``0VYfhfU[Yb`i bX`j Yfgdf]W\h
 Y]b`]bhYbg]j Yg`K Yh_Ua dZ[YZ0\``

8YhU]`g	
C fh	I `a ž8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "k Y`h"XY • k k k "gdcfh%"XY • k k k "YUgmWfYX]h!VV``XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!Vk "XY