

@Àb [YfY 'K UfhYnY]hYb 3'8 Ug'bYi Y Dcgh[YgYhn'gcf[h'ZØf'J Yfk]ffi b[°

@Àb [YfY 'Dcghni ghY`nY]hYb`ja`C ghU`V_fY]g`Xi fW`XUg'bYi Y
Dcgh[YgYhn.`K Ug'J YfVfUi W`Yf'k]ggYb`a ØggYb`i bX`k]Y`g]W`
X]Y`5V`Ài ZY`ÀbXYfb"



K i ghYbf]Yhž'8Yi hgW`UbX`!`ð`XYb`j Yf[Ub[YbYb`K cW`Yb
`UVYb`g]W`X]Y`Dcghni ghY`i b[Yb`]b`XYf`FY []cb`j Yfgh`f_h`]b`XYb
A]hhY`di b_h`XYf` ; Ygd`f`W`Y [Yf`Ø`W`h`'9]b`@YgYf`Ui g`K i ghYbf]Yh
Ài » YfhY`gY]bY`6Ygcf[b]g`ØVYf`X]Y`j Yfa`Y]bh]W``Àb[YfYb
@Ui ZnY]hYb`i bX`ZfU[hY`g]W`ž`c`V`XUg'bYi Y`Dcgh[YgYhn`XUVY]`Y]bY
F`c`Y`gd]Y`h`HUhg`W``W` []Vh`Yg`J`Yf`ÀbXYfi b[Yb`ž`X]Y`X]Y`5V`Ài ZY
VY]`XYf`8Yi hgW`Yb`Dcgh`VYY]bZi`ggYb`"A UfWA`ca`VUi`Yfž
DfYggYgd`fYW`Yf`XYf`8`<@;`fci`dž`VYgh`Àh][`hYž`XUgg`XUg'bYi Y
; YgYhn`X]Y`Ni`ghY`d`fc`nYggY`a`cX]Z]n]Yfh`U`h`i`bX`gc`Y]bY
j`Yfn`Ø[YfhY`@]YZYfi b[`a`Ø[`]W`]gh`"@Ui`h`F`Ya`gnY]hi`b [`fY[Y`hY`XUg
[Y`ÀbXYfhY`Dcgh[YgYhn`ž`XUgg`-)`i`XYf`6f]YZY`]b`8Yi hgW`UbX`bi`b
Ua`Xf]hhYb`K`Yf`_`HU[`b`UW`9]b`]YZYfi b[`ni [YghY`h`k`YfXYb`a`ØggYbž
k`À`fYbX`-`-`i`XYf`GYbXi b[Yb`Ua`j`]YfhYb`K`Yf`_`HU[`Ub`X]Y

9a dZÀb[Yf[Y`Ub[Yb`gc`Yb"

⊖`Y]bYa `k Y]hYfYb`GW f]h`VYhcbh`A ca VUi Yf`YXcW ž`XUgg`XYf
5bgdfi W`XYf`8Yi hgW`Yb`Dcgh`Ui Z`_i fnY`@Ui ZnY]hYb`i bj YfÀbXYfh
V`Y]Vh"8]Y`J YfÀbXYfi b[Yb`k]f`_Yb`g]W`b]W`h`gW`U[Ufh][`Ui Z`X]Y
6f]YZUi ZnY]hYb`Ui gž`gcbXYfb`VYhfYZZYb`]bgVYgcbXYfY`X]Y
Gcfh]Yfi b[`XYf`GYbXi b[Yb`"Gc`k YfXYb`6f]YZgYbXi b[Yb`bi b
j YfghÀf`_h`bUW`Ni ghY`nY]hfUi a`gcfh]Yfh`i bX`K YfVYgYbXi b[Yb
V`Y]VYb`j]Yf`HU[Y`Ui Z`XYa`Dcghk Y["": Øf`9]bgW`fY]VYb`[]`h`X]Y
FY[Y`ž`XUgg`X]YgY`VYfY]hg`Y]bYb`HU[`bUW`J YfgUbX`Ub`_ca`a Yb
gc`Yb"

; YgYhn`]W`Y`J YfÀbXYfi b[Yb`]a` , VYfV`]W`_

8 Ug`bYi Y`Dcgh[YgYhn`k i fXY`[Ubn`Zf]gW`j ca`i6i bXYghU[
VYgW`cggYb`/Yg`\UbXY`h`g]W`i a`X]Y`YfghY`FYZcfa`gY]h`&) `↵\fYbž
X]Y`XUfUi Z`UVn]Y`hž`X]Y`5V`Ài ZY`ni`a`cXYfb]g]YfYb`i bX`XYb
NY]hXfi W`_ZØf`X]Y`Dcghni`j Yff]b[Yfb`"K]Y`HU[YggW`Ui
]bZcfa`]Yfhž`a`ØggYb`X]Y`J YfVfUi W`Yf`bi b`]a`GW`b]h`Àb[Yf`Ui Z
]\fY`6f]YZY`k UfhYb`": Øf`9]][Y`V`Y]Vh`U`YfX]b[g`X]Y`A`Ò[`]W`_Y]hž
hYi fYfY`Df]c!6f]YZY`ni`bi hnYbž`X]Y`gW`bY`YfY`Ni ghY`i b[Yb
V]YhYb"

8]Y`GYW`g!HU[Y!Ni ghY`i b[`V`Y]Vh`Ui W`]b`Ni`_i bZi`VYghY`Ybž`XUg
\Y]» hž`Yg`k]fX`k Y]hYf\]b`Ub`gYW`g`HU[Yb`]b`XYf`K`cW`Y`ni`[YghY`h"
, VYf`X]Y`: fU[Y`bUW`\`Ò\YfYb`Dcfhc`_cghYb`VYghY`h`i b`_Uf\Y]h"
@YhnhY`9f\`Ò\i b[`Ui Z`,)`7Yb`h`ZUbX`&\$&&`ghU`hž`X]Y`b`ÀW`ghY`k]fX
&\$&) `Ui Z`a`Ui]a`U`Y]bYb`9i fc`ZYgh[Y`Y[h`"a`6YfY]W`XYf
DU`_Yhni ghY`i b[`g]bX`XU[Y[Yb`k`Yb][Yf`ghUUh]W`Y`J cf[UVYb
j cf\UbXYbž`YXcW`[]Vh`Yg`bYi Y`FY[Y`i b[Yb`ZØf`VYggYfY
5fVY]hgVYX]b[i b[Ybž`Yhk`U`XUgg`DU`_YhY`ØVYf`&\$`?`]c`_ØbZh[`j`cb
nk Y]`Ni ghY`Yfb`Ui g[Y`]YZYfh`k YfXYb`gc`Yb"

K Yb][Yf`6YgW`k YfXYbž`UVYf`: fU[Yb`ni f
9ZZ]n]Ybn

6Y]`XYb`Ni ghY`UVVfØW`Yb`XYf`8Yi hgW`Yb`Dcgh`VYf]W`hYb`X]Y

A]hUfVY]hYf'j cb'gY`hYbYb`l bhYfVfYWxi b[Ybž'a Y]gh'Ui Z[fi bX'j cb
 8]YbghnY]hYbXY'cXYf'Yf\Ò\hYa`GYbXi b[gUi Z_ca a Yb"Ni`Yhnh
 ZØ\fhY`Y]b'5bgh]Y[`Ub`GYbXi b[Yb'5bZUb[`A U]`ni`Y]bYa
 Ni ghY`UVVfi W`A ca VUi Yf'k Y]gh'X]Y`J Yfa i hi b[`XYg
 K i ghYbf]YhYf'@YgYfg'ni fØW_ž'XUgg'a]h'Y]bYa` XØbbghYb'DYfgcbU`
 [YUfVY]hYh'k]fX"8]Y`Ni ghY`ghØhndi b_hY`gY]Yb`Ui gfY]WYbX
 VYgYhnh'i bX'X]Y'5b[YghY`hYb`UfVY]hYb`bUW`hUf]Z]W`[YfY[Y`hYb
 5fVY]hgnY]hYb'j cb` , ž) `Ghi bXYb'dfc`K cWY`"

Ni gÀhn`]W`VYhcbh'X]Y`8Yi hgWY`Dcghž'XUgg'X]Y`NU`XYf
 6YgWk YfXYb`VY]'[YfUXY`Y]ba U`\$ž\$` i`U`Yf`GYbXi b[Yb`U`g
 gY\`f[Yf]b[`Y]b[Yghi Zh'k YfXYb`_Ubb"8Yb'bcW`Yb'ghY`h'XYf
 9]bXfi W_ž'XUgg'X]Y`K UfhYXUi Yf'ZØf'6f]YZY`i bX'DU`YhY
 ni [Ybca a Yb`\Uhž'k Ug'a Ø[`]WYfk Y]gY'a]h'XYb`bYi Yb'5V`Ài ZYb
]b`XYf`Gcfh]Yfi b[`i bX`Ni ghY`i b[`ni gUa a Yb`Àb[h"8]Y
 ZcfhgW`fY]hYbXYb`J YfÀbXYfi b[Yb`fi ZYb`bi b`VY]j]Y`Yb
 6Øf[Yf.]bbYb` : fU[Yb`Ui Zž'k]Y`g]W`X]Y`FYZcfa`Ub[Zf]gh[`Ui Z'X]Y
 DcghX]YbghY`Ui gk]f_Yb`k]fX"

8]Y`FYZcfa`XYg`Dcgh[YgYhnYg'n]Y`h[fc» Y`5i Za Yf_gUa`_Y]h'Ui Z
 g]W`ž'b]W`h'ni`Yhnh'Ui Z[fi bX`XYf`_f]h]gWYb`Gh]a a Yb`]a
 6i bXYghU["Gh]a a Yb`k]Y`X]Y`j cb`< Ubg`Øf[`8i fn`f78l #7Gl Ł
 _f]h]g]YfYb`XYb`VØfc`_fUh]gWYb`A Y`fUi Zk UbXž'k À`fYbX`UbXYfYž
 k]Y`GYVUgh]Ub`F`c`c`Z'j cb`XYf`GD8ž'X]Y` ; Ygi bX`Y]hg!`i bX
 ?`]a UgW`i hnUgdY`hY`YfUi gghY`Yb"?'`Uf`]ghž'XUgg'X]Y`Dcgh`]b`Y]bYf
 l a [YghU`hi b[gd`UgY`ghYW`hi bX`X]Y`6Øf[Yf.]bbYb`Y]b
 k UW`gUa Yg'5i [Y`Ui Z'X]Y`9bhk]W`i b[`XYf`Ni ghY`i b[`k YfZYb
 k YfXYb"

8YhU]`g	
C fh	K i ghYbf]Yhž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fYa gnY]hi b["XY • k k k "hU[YggW`Ui "XY • k k k "Vi bXYghU["XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!Vk "XY