

6`i hZY hhk Y fhY `]a `; f]ZZ. `? c ghY b`cgY f C b`]bY!J c fhfU[`ZØf`6]VY fUW` °

9fZU\ fYb`G]Yž`k]Y`G]Y`c`Y`6`i hZY hhk Y fhY `Xi fW`9fbÅ\ fi b[
VYY]bZi ggYb`_ØbbYb` `c ghY b`cgY f`C b`]bYj c fhfU[`XYf`5C?
]b`6]VY fUW`Ua `&(`" `& b]"



6]VY fUW ž`8 Yi hgW`UbX`!`6`i hZY hhk Y fhY `k]Y`7`c`Y ghY f]b`i bX
Hf][`mWf]XY`gd]Y`Yb`Y]bY`nYbhfU`Y`F c`Y`ZØf`XUg`K c`VY]bXYb
i bgYfYg`<Yfn!`? fY]g`Ui ZGmghYa`g`9g]gh`_Y]b`; Y\Y]a`b]gž`XUgg
XUi Yf\UZhYf\Ø\hY`6`i hZY hhk Y fhY `ni`Yfbgh\UZhYb
; Ygi bX\Y]hgd fcV`Ya`Yb`ZØ\ fYb`_ØbbYb`"8 Ug`F]g]_c`ZØf`<Yfn]bZUf`_h
i bX`GW`U[UbZU`ghY][h`XfUgh]gW`"8]Y`9fbÅ\ fi b[`_Ubb`_\]YfVY]
Y]bYb`Yb hgW`Y]XYbXYb`9]bZi gg`\UVYb`"6]f[]h`? fUi`gYž`Y]bY
: UW`_fUZh`ZØf`9fbÅ\ fi b[`VY]`XYf`5C?`!`a`!6]VY fUW ž`\YVh`\Yfj`cfž
XUgg`X]Y`f]W`h][Y`@YVYbga`]hY`k`U`\`YggYbn]Y`"ghž`i`a`X]YgY
F]g]_Yb`ni`a`]b]a`]YfYb`"8 UfØVYf`\]bUi`g]YfUbg hU`hYh`X]Y`5C?`Ua
8]YbghU[ž&(`" `& b]ž`i`a`%-`!`f`Y]bYb`_c ghY b`cgY b`C b`]bYj c fhfU[
ØVYf`6`i hZY hhk Y fhY `]b`Ni`gUa`a`YbUfVY]h`a`]h`XYf`GW`k`ÅV]gW`Yb
NY]hi`b[`"-`hYfYgg]Y fhY`_ØbbYb`g]W`i`bhYf`

a Y]bY"gwX k UYV]gWY"XY#Jc_`Uba Y`XYb"

K]Y`VYY]bZi ggh`bi b`i bgYfY`9fbÅ\fi b[`X]Y`6`i hZYhkk YfhY3
=bgVYgcbXYfY`VY]`c\Yb`7\c`YghYf]bk YfhYb`Ya dZ]Y\`h`Yg`g]Wž`Ui Z
ZYhhUfa Y`h]Yf]gWY`DfcXi _hY`ni`gYhnYb``5i W`Ni W_Yf`i bX`5`_c`c`
gc``hYb`VY]`c\Yb`Hf][`mWf]Xk YfhYb`fYXi n]Yfh`k YfXYb"
J YfUfVY]hYhY`@YVYbga]hY``a]h`HfUbgZYhggAi fYb`g]bX`YVYbZU``g
UVgc`i hYg`Bc!; c``K Ug`\]b[Y[Yb`Ui Z`XYb`H]gW`gc``hYž`g]bX
@YVYbga]hY``k]Y`; Ya ØgYž`C Vghž`J c``_cfbdfcXi _hYž
<Ø`gYbZfØW`hYž`ZYhhUfa Yf`:]gW`i bX`a U[YfYg`:`Y]gW``9]b
fY[Y`a Å»][Yf`J YfnY`f`j cb`ZYhhfY]WYb`?U`hk UggYfZ]gWYbž`X]Y
fY]W`Ub`Ca Y[U!`!; YhggAi fYb`g]bXž`_Ubb`YVYbZU``g`dcg]h] Yb
9]bZi gg`Ui Z`X]Y`6`i hZYhkk YfhY`\UVYb"

: Ua]`]ÅfY`< mdYfW c`YghYf]bÅa]Y` `Y]bY
i bhYfgW`ÅhnhY`; YZU`f

K i gghYb`G]Yž`XUgg`< mdYfW c`YghYf]bÅa]Y`cZi[YbYh]gW`VYX]b[h
]gh3`9]bY`\Åi Z][Y`I fgUWY`ZØf`Yf\Ø`hY`7\c`YghYf]bk YfhY`]gh`X]Y
ZUa]`]ÅfY`< mdYfW c`YghYf]bÅa]Yž`Y]bY`Ub[YVcfYbY
: Yhghc Zk YW`gY`ghØfi b[``8]YgY`VYhf]Zh`gW`Åhni b[gk Y]gY`Y]bYb
j cb`) \$\$`8Yi hgWYb``8 UfØVYf`\]bUi g`k Y]»`a Ubž`XUgg`k Y`hk Y]h
`YXYf`8f]hY`j cb`X]YgYf`?fUb`\Y]h`VYhfc`ZYb`]gh`i bX`bi f`fi bX`%) ।
XYf`6Yhfc`ZYbYb`g]W`j`\fYf`9f`fUb`_i b[`VYk i ggh`g]bX``8]Y
I bYb`hXYW`h`Y]h`X]YgYf`9f`fUb`_i b[`_Ubb`ZUhU`Y`:`c`[Yb`\UVYbž
XYbb`g]Y`Yf\Ø`h`XUg`F]g]_c`ZØf`< Yfn`fUb`\Y]hYb`i a`XUg`&*!ZUWY"
6YgcbXYfg`VYgcf[b]gYffY[YbX`]ghž`XUgg`g]Y`]b`j]Y`Yb`:`Å`Yb`Yfgh
bUW`Y]bYa`<Yfn]bZUf`_h`cXYf`Y]bYf`UbXYfYb`_UfX]c] Ug`_i`ÅfYb
9f`fUb`_i b[`X]U[bcgh]n]Yfh`k]fXž`k]Y`bXf"XY`gW`]XYfh"

8]Y`ZUa]`]ÅfY`< mdYfW c`YghYf]bÅa]Y`nY][h`cZi`_Y]bY`U`_i hYb
Gma`dhca Y``8]YgY`9f`fUb`_i b[`_Ubb`g]W`VYfY]hg`]b`XYf`?]bX`Y]h
Xi fW`Yf\Ø`hY`6`i hZYhkk YfhY`Åi »Yfbž`j cf`U``Ya`Xi fW`ni`j]Y``@8@
7\c`YghYf]bž`k Ug`ni`5fhYf]cg`_YfcgY`ZØ`fYb`_Ubb``5bnY]WYb
XUZØf`_ØbbYb`:`YhhY]b`U[Yfi b[Yb`Ua`5i [Y`cXYf`[Y`VY`?bØhWYb
Ui ZXYf`<Ui h`gY]b``9g`[]Vh`nk Y]`:`cfa Yb`8]Y`\YhYfcnm[chY`:`cfa ž
X]Y`j cb`Y]bYa`9`hYfbhY`]j YfYfVh`k]fXž`i bX`X]Y`\ca`cnm[chY`:`cfa ž
VY]`XYf`VY]XY`9`hYfbhY`]Y`XUg`a i h]YfhY`:`Yb`k Y]hYf[YVYb``HfU[]gW`

]ghž'XUgg'j]Y`Y`6Yhfc ZZybY`cZhYfgh'bUWk`Y]bYa`<Yfn]bZuf_h
VY\UbXY`h'k YfXYbž'k Ug'g]Wk`Xi fWk`fYWk`hnY]h][Y`a`YX]n]b]gWk`Y
l bhYfgi Wk`i b[Yb`i`bX`dfAj Ybh]j Y`A`U» bU`a`Yb`j`Yfa`Y]XYb`]]Y»Y"

DfAj Ybh]cb`Xi fWk`9fbA`fi b[`i`bX`6Yk`Y[i`b[

8]Y`6Y\UbX`i`b[`Yf\O`h`X]Y`@VYbgei`U`hAj`cb`A`YbgWk`Yb`a`]h
<mdYfWk`c`YghYf]bAa`]Y`Yf\YV`]Wk`"7\c`YghYf]bgYb`_YbXY
A`YX]_Ua`YbhY`k`]Y`GhUh]bYž`_ca`V]b]Yfh`a`]h`Y]bYf
VU`Ughghc`ZZfY]Wk`Yb`9fbA`fi`b[ž`[Ygi`bXYb`i`YhgAi`fYbž
B]_ch]bj`Yfn]Wk`hi`bX`fY[Y`a`A»][Yf`6Yk`Y[i`b[ž]g]bX`i`bYf`Agg`]Wk`"
6Y]`gY`f`\c`Yb`7\c`YghYf]bk`YfhYb`_Ubb`Y]bY`@]d]XUd`YfYgY`]b
9fk`A`[i`b[`]`[Ync[Yb`k`YfXYb`"Gc`_Ubb`_cb`hfc`]]Yfh`k`YfXYbž`XUgg
X]Y`N]Y`k`YfhY`Z0f`@8`@7\c`YghYf]b`i`bhYf`%\$\$`a`[#X`]]Y[Ybž`i`bX`VY]
[YgWk`AX][hYb`i`YZ»Yb`gc[Uf`i`bhYf`+\$\$`a`[#X`"K`]Wk]h[`ni`k`]ggYb
]ghž`XUgg`\c`Y`@]d]cdfchY]b]fU!K`YfhY`YVYbZU`g`Y]b`i`bUV`Ab[]][Yf
F]g]_cZU`hcf`Z0f`5fhYf]cg`_YfcgY`g]bX"

Ni`gUa`a`YbZUggYbX`"Aggh]g]Wk`gU[Ybž`XUgg`Y]b`Zc`_i`gg]YfhYf
l`a`[Ub[`a`]h`6`i`hZYhk`YfhYb`j`cb`Yf\YV`]Wk`Ya`Bi`hnYb`Z0f`X]Y
;`Ygi`bX`Y]h]gh`"8Yf`_cghYb`cgY`Cb`]bYj`cfhfU[`XYf`5C`?`V]YhYh
Y]bYb`]XYU`Yb`5bgUhnž`i`a`g]Wk`ØVYf`X]YgYg`k`]Wk]h[Y`H`Y`a`U`ni
]bZcfa`]YfYb`"Bi`hnYb`G]Y`X]Y`;`Y`Y[Yb`Y]h`i`bX`gYhnYb`G]Y`Ui`Z`Y]bY
[Ygi`bXY`9fbA`fi`b[`

8YhU]`g	
C`fh	6]VYfUWk`ž`8Yi`hgWk`UbX
E`i`Y`Y`b	<ul style="list-style-type: none">• k k k "gWk`k`UYV]gWk`Y`"XY• k k k "bXf"XY• k k k "fUh[YVYf! `Yfn]bgi`ZZ]n]Ybn"XY

6Ygi`Wk`Yb`G]Y`i`bg`Ui`Z.`bU[!Vk`"XY