

A Ubb\Y]a 'j Yf`]Yfh'VY`]YVhYb 'DZUffYf]b.
; i ghfUi 'k YW\gY`h'bUW\ '< YggYb °

8 f"A U]Vf]hh; i ghfUi 'j Yf`Äggh'bUW\ '%&'& \ fYb`X]Y
7 \f]ghi g: f]YXYb; Ya Y]bXY`]b`A Ubb\Y]a 'ZØf`Y]bY`bYi Y
<YfUi gZcfXYfi b[`]b`<YggYb"



A Ubb\Y]a ž'8Yi hgW\`UbX`!`B UW\`nk Ò`Z`YfZØ`hYb`& \ fYb
j YfUVgW\]YXYh`g]W\`8 f"A U]Vf]hh; i ghfUi 'j cb`XYf
7 \f]ghi g: f]YXYb; Ya Y]bXY`]b`A Ubb\Y]a "' Æ fY`5a hgnY]h`U`g
DZUffYf]b`k]fX`Ua `&+" ' & \$ &) `a]hY]bYa `ZYgh]W\Yb`]; chhYgX]Ybgh
]b`XYf`7 \f]ghi g_]fW\Y`[YZY]Yfhž`XYb`8Y`Ub`F U`d` \`< Ufha Ubb`Y]hYb
k]fX`'8]YgYf`5b`Ugg`k]fX`Xi fW\`Y]bYb`9a dZUb[`Ui ZXYa `J cfd`Uhn
XYf`?]fW\Y`UV[Yfi bXYh`'5V`XYa `%"`GYdhYa VYf`k]fX`; i ghfUi `Y]bY
bYi Y`<YfUi gZcfXYfi b[`]a `GhUXhXY`_UbUh: fUb`_Zi fhi bX`C ZYbVUW\
UbhfYhYb`ž`k c`g]Y`Y]bY`DZUffghY`Y`ZØf`²`_i a YbY`a]h`XYa
GW\k Yfdi b`_h`Ui Z]bhYf`_cbZYgg]cbY`Ya `8]U`c[`i bX
; \UbUdUfhbYfgW\UZh`ØVYfbY`a Yb`k]fX`'A F B`B Yk g`VYf]W\hYhž
XUgg`

ϕ] \ fYf'NY]h]b' A Ubb \ Y]a' \ Uh'X]Y' DZUffYf]bž'X]Y' &\$ \$+ 'c fX]b]Yfh
k i fXYž'j]Y'Y'k]W h][Y' Dfc'Y_hY' i bX'J YfAbXYfi b[Yb'Ub[Yghc» Yb"
Gc' \ Uh'g]Y' VY]gd]Y'gk Y]gY'Y]b' ϕ hYf_i' hi fY''Yg'?]fW YbnYbhfi a' Ub
XYf': f]YXYbg_]fW Y'YhUV`]Yfhž'XUg'D'Uhn'ZØf'j]Yf'UbXYfggd fUW] [Y
; Ya Y]bXYb'V]YhYh''8]YgYg'NYbhfi a' \ Uh'bUW'XYf'GW'Y]Y» i b['XYf
: f]YXYbg_]fW Y']a' A Åfn'&\$&) 'bi b'Y]bY' bYi Y' < Y]a Uh]a
Yj Ub[Y`]gW Yb'; Ya Y]bXYnYbhfi a' BYi \ Yfa g\Y]a' [YZ] bXYb''A]h
[fc» Ya' 9b[U[Ya Ybh' \ Uh'; i ghfUi' 'Ui W'X]Y' YfghY
F U\ a Ybj YfY]bVUfi b['ZØf']bhYf_i' hi fY''!Ö_i a Yb]gW Y
DUfhbYfgW UZh]b' 6UXYb']b]h]Yfhž'k cXi fW'g]Y'k]W h][Y' 6fØW_Yb
nk]gW Yb'j YfgW]YXYbYb' ? i' hi fYb' [YgW'U[Yb' \ Uh"

9]b' @YVYb' ZØf' X]Y' ² _i a YbY

8f''A U]Vf]h]; i ghfUi']gh'b]W h'bi f']b' A Ubb \ Y]a' U_h]j ž'gcbXYfb' \ Uh
Ui W']b' XYb' GhÅXhYb' < Y]XY' VYf[ž'9VYfVUW ž' DZcfn \ Y]a' i bX
? Uf'gfi \ Y' Ub'j YfgW]YXYbYb']bhYf_i' hi fY''Yb' Dfc'Y_hYb
a]h[Yk]f_h'' 8]Y'J]Y'ZU'h]b' i bgYfYf'; Ya Y]bXY']gh'Y]b' [fc» Yf
; Yk]bb' ž'gU[h'g]Y' i bX' \ YVh' \ Yfj c fž'XUgg' i bhYfgW]YX']W Y
A YbgW Yb' Xi fW'XUg'9j Ub[Y']i a' a']hY]bUbXYf'j YfVi bXYb'k YfXYb
_ÖbbYb''8]YgY' , VYfnYi [i b['VYfi \ h'Ui Z'XYf'ZYghYb'J c fghY''i b[ž
XUgg'² _i a YbY'Y]bYb'k Yfhj c''Yb'6Y]hfU['ni f'9]b][_Y]hi bhYf'XYb
j YfgW]YXYbYb' W f]gh]W Yb' ?]fW Yb''Y]ghYh''8]Y' ² **_i a YbY**]a
5'' [Ya Y]bYbž'X]Y'gY]h'XYa' '='J Uh]_Ubi a' [YZØfXYfh'k]fXž']gh'Y]b
nYbhfU'Yg'5b']Y[Yb'ZØf'; i ghfUi' i bX'] \ fY'ni _ØbZh][Y'5fVY]h]b
: fUb_Z] fhi bX' C ZYbVUW"

5'g'HY]' \ fYf'bYi Yb'5i Z[UVY'k]fX'; i ghfUi' ZFYi X]['bYi Y'K Y[Y']a
]bhYffY][]ÖgYb'8]U'c['VYgW fY]hYb''8]YgYf'8]U'c[']gh
YbhgW Y]XYbXž'i a' XUg'J YfghÅbXb]g'nk]gW Yb'j YfgW]YXYbYb
? i' hi fYb' i bX' fY'][]cbYb'ni 'ZØfXYfb' i bX' hfÅ[h'XUa]h'ni f
: f]YXYbgUfVY]h]b'XYf'K Y'h'VY]"K Å \ fYbX'] \ fYf'NY]h]b' A Ubb \ Y]a
 \ Uh'; i ghfUi' Xi fW'j YfgW]YXYbY' ϕ]h]Uh]j Yb' b]W h'bi f'X]Y
W f]gh]W Y'; Ya Y]bgW UZh[YghÅf_hž'gcbXYfb'Ui W'XUg
A]hY]bUbXYf'nk]gW Yb'j YfgW]YXYbYb'F Y'][]cbYb' [YZØfXYfh''9]bY
] \ fYf'k]W h][ghYb'6chgW UZhYb'V'Y]Vh'; Ya Y]bgUa _Y]hYb'gi W Yb
i bX' i bhYfgW]YXY'fYgdY_h]YfYb"

5 VgWk]YX`i bX`BYi UbZUb [

≠W`bY\`a`j`j]Y`Dcg]h]j Yg`Ui g`A Ubb\Y]a`a`]h`ž`Äi »Yfh`i ghfUi
VY]a`6`]W`ni fØW`"6YgcbXYfg`XUb_VUf`]gh`g]Y`ZØf`XUg`J YfhfUi Yb
XYf`i; Ya`Y]bXYž`X]Y`g]Y`]b`gWk`k`]Yf`[Yb`NY]hYb`VY[`Y]hYh`\Uh"≠f
hfYi Yf`6Y[`Y]hYfž`XYf`<U\b`C`hncž`XYf`gY]h`&`\$`%`Y]bY`ZYghY`i; fØ»Y
]b`]fYb`DfYX][`hYb`]ghž`k`]fX`g]Y`Ui`Z`\fYa`K`Y[`bUWk`i: fUb_Zi`fh`i`bX
C`ZYbVUWk`VY[`Y]hYb"8 Ug`F`YdU]f`7UZ`ž`k`Y`Wk`Yg`ZUgh`Y]b`ž\`fnY\bh
]b`XYf`i: f]YXYbg_]fWk`Y`ghUhhZUbXž`k`]fX`YVYbZU`g`]b`X]Y
7\f]ghi`g_]fWk`Y`i`a`n]Y\Yb`i`bX`Ua`i`%-`" `ž`j`]`cb`%%V]g`%(`i`l`f`Xcfh
Yfgha`U`g`ghUhhZ]bXYb"

Ni`a`i`5VgWk`]YX`_ØbX][`h`8`f"6f][`]hY`<c`\`ZY`Xž`X]Y`J`cfg]mYbXY`XYg
Ÿ`hYghYb_fY]gYgž`Ubž`XUgg`X]Y`DZUffghY`Y`]b`A`Ubb\Y]a`bYi
VYgYhnh`k`]fX"5b[`YVchY`Y]Y`Yb`VYfY]hg`j`cfž`X]Y`j`]Y`j`YfgdfYWk`YbX
gWk`Y]bYb"8]Y`NY]h`ZØf`i; ghfUi`]b`A`Ubb\Y]a`bY][`h`g]Wk`XYa`9bXY
ni`ž`XcWk`\f`9b[`U[`Ya`Ybh`ZØf`X]Y`2`_i`a`YbY`i`bX`XYb
]bhYf`_i`hi`fY`Yb`8]U`c[`k`]fX`g]Y`]b`]fY`bYi`Y`5i`Z[`UVY`a`]hbY\`a`Yb"

8YhU]`g	
Cfh	A Ubb\Y]a`ž`8Yi`hgWk`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "a fb!bYk`g"XY• a]hhY"Y_a`U"XY• k k k "V]ghi`a`!XfYgXYb! a`Y]ggYb"XY

6Ygi`Wk`Yb`G]Y`i`bg`Ui`Z.`bU[`!V`k`"XY