

A Ubb\Y]a `]a `8Yb_a U`!8]`Ya a U. `HYi fY GUb]Yfi b[Yb`c\ bY`, VYfV`W_°

A Ubb\Y]a `ghY\h]a `: c_i g. `GD8 `ZcfXYfh'a Y\ f`HfUbgdUfYbn
]a `8Yb_a U`gW\i hnžk Å\ fYbX`VYXYi hYbXY`; YVÅi XY`gUb]Yfh
k YfXYb`a ØggYb"



A Ubb\Y]a ž`8Yi hgW\`UbX`!`ϕ`A Ubb\Y]a `gcf[h`X]Y`8YVUhY`i a
XYb`8Yb_a U`gW\i hn`XYfnY]h`ZØf`cfXYbh]W\`; Ygd fÅW\gghc`ZZ`8]Y
GD8`\Uh]a `@UbXhU[`Y]bY`5bZfU[`Y`ni `XYb`9bhgW\Y]Xi b[Yb`XYg
@UbXYgUa hg`ZØf`8Yb_a U`dZY[`Y`[YghY`hž`X]Y`Yhnh`5bhk`cfhYb`Ui Z
`Åb[gh`c`ZYbY`; fU[Yb`]]YZYfb`_ØbbhY`"8cW\`X]Y`@UbXYgfY[]Yfi b[
fÅi a h`Y]bž`XUgg`g]Y`bi f`hY]`k`Y]gY`ØVYf`X]Y`5fVY]h`XYf`6Y\`ØfXY
]bZcfa`]Yfh]gh`"K`]Y`bi f`U`ni`c`Zhž[`Y\`h`Yg`Ui`W\`]\`Yfi a`a`Y\`f`U`g
bi f`i a`NU\`Yb.`8Ug`@UbXYgUa`h`U[]Yfh`nk`Uf`i`bUV\`Åb[][ž\`Uh
UVYf`_Y]bYb`9fa`YggYb`ggd]Y`fUi a`ž`k`Ybb`Yg`i a`X]Y`5bk`YbXi b[
XYg`8Yb_a U`gW\i hn[YgYhnYg`fB`GW\; Ł[`Y\`h`"8]YgY`ghfYb[Yb
J`cf[UVYb`gcf[Yb`ZØf`\c\Y`?`cghYb`i`bX`nU\`fY]W\Y`5i`gbU\`a`Ybž
X]Y`XYb`6Ui`YffYb`c`Zh`X]Y`<`UUFY`ni`6Yf[`Y`ghY\`Yb`UggYbž[`YfUXY
]b`Y]bYa`6U`i b[gnYbhfi a`k`]Y`A Ubb\Y]a`"9]b`6Yf]W\hij`cb`**GK F**

YZYfhXUni Y]b][Y]bhYfYggUbhY`8YhU)`g"

6Y]`dfca]bYbhYb`CV`Y_hYb`k]Y`XYf`A i `h)\U`Y`]b`A Ubb\Y]a žX]Y
gUb]Yfh`k YfXYb`gc``i bX`\]YfZØf`gUhhY`) \$`A]``cbYb`9i fc`]b`XYb
<Ui g\U`h`gdFYb[hž]gh`X]Y`ÖZYbh`]W`Y`8]g_i gg]cb`VYgcbXYfg
Ya ch]cbg[Y`UXYb``5VYf`Ui W`XUg`GhUXh\Ui g`B%i bX`XUg
Duf_\Ui g`B&`ghY\Yb`i bhYf`8Yb_a U`gW`i hnž`k Ug`gd`ÄhYghYbg`gY]h
XYf`i a ghf]hhYbYb` i bhYfgW`i hngH`i b[`XYg`Duf_\Ui gYg`B&`ZØf
5i ZFY[i b[`gc f[hY`` ð`X]YgYa `Ni gUa a Yb\Ub[`k]fX`_`Uf.`X]Y
I bhYfgW`i hngH`i b[`gh]Y» `Ui Z\YZh][Y`?`f]h]_ž`i bX`j]Y`Y
VYZØfW`hYbž`XUgg`gc`W`Y`A U» bU\`a Yb`ni _ØbZh][Y
GhUXhYbhk]W_`i b[`]b`XYb`nYbhU`Yb`E i UxfU`hYb`i bbØh][`Y`a a Yb
_ØbbhYb"

K Yb][`HfUbgdUfYbn`i bX`c`Y`?`cghYb

9g]gh`_Y]b` ; Y\Y]a b]gž`XUgg`X]Y`6Øfc`_fUh]Y`]b`gc`W`Yb` : fU[Yb`c`Zh
Y]b`9][Yb`YVYb`ZØ`fh``8]Y`@UbXYgfY[]Yfi b[`Uh`V]g\Yf`_Y]bYb
i a ZUggYbXYb`,` VYfV`]W_`ØVYf`XYb_a U`[YgW`ØhnhY`CV`Y_hYž`k YXYf
]b`A Ubb\Y]a `bcW`_`UbXYgk Y]h` : Y\`Yb`[YbUi Y`GhU]gh]_Yb`ØVYf
6Ui UbhfÄ[Y`cXYf`XYb`hUhg`ÄW`_]W`Yb` : ÖfXYfVYXUfZž`]gh`XUg`ZØf`X]Y
J YfUbhk cfh`]W`Yb`Y]bY`YW`hY`<YfUi gZcfXYfi b[``8UVY]`k]fX`X]Y
NU\`XYf`?`i`hi fXYb_a U`Y`]b`6UXYb]K ØfhYa VYf[`Ui Z`fi bX`- *`\$\$\$
[YgW`Ähnhž`i bX`]b`A Ubb\Y]a `g]bX`Yg`]a a Yf\]b`%`+`\$\$\$ž`X]Y
[`ØW_`]W`Yfk Y]gY`cXYf`VYXUi Yf`]W`Yfk Y]gY`U`Y`Ui hca Uh]gW`i bhYf
GW`i hn`ghY\Ybž`c`bY`XUgg`g]Y`Ui ZY]bYf`@]ghY`YfZUggh`k YfXYb
a ØggYbž`gcVU`X`g]Y`U`g`VYXYi hYbX`Y]b[Yghi Zh`k YfXYb"

8cW`k]Y`g]Y`h`XUg`fYW`h`]W`Ui g3`6Y]`VYk Y[`]W`Ya `?`i`hi f[i hž
XUg`YVYbZU`g`XYb`8Yb_a U`gW`i hn[YgYhnYb`XYf`@ÄbXYf`i bhYf`]Y[hž
fY[Y`b`X]Y`Yk Y]`][Yb` ; YgYhn`X]Y`GW`i hna U» bU\`a Yb``8]YgY
i a ZUggYb`ni a `6Y]gd]Y`CV`Y_hY`j cb`_Øbgh`Yf]gW`Yfž
k]ggYbgW`UZh`]W`Yf`cXYf`[YgW`]W`h`]W`Yf`6YXYi hi b[``K]Y`
**?`i`hi f[i hgW`i hn`8Yi hgW`UbX`Ui ZnY][hž`_ØbbYb`8Yb_a U`Y`]b
j]Y`Yb`@ÄbXYfb`gc[Uf`c`bY`9]bhfU[i b[`]b`Y]b`8Yb_a U`j YfnY]W`b]g
[YgW`Øhnh`gY]bž`gcZYfb`g]Y`X]Y`[YgYhn`]W`Yb`J cf[UVYb`YfZØ`Yb"**

9]bYb`6`]W_`]b`X]Y`Ni _`i bZh

: Øf'j]Y`Y`9][YbhØa Yf`VYXYi hYh`X]Ygž`XUgg`g]Y`X]Y`6Ygh]a a i b[Yb
 XYg`8Yb_a U`gW`i hn[YgYhnYg`]a `6`]W_` \UVYb`a ØggYbž`gcVU`X`Yg
 i a `A cX]Z_`Uh]cbYb`Ub` ; YV`Ai XYb`[Y`h`"C Zh`g]bX`g]Y`XUVY]`Ui Z
 [i hY`6YfUhi b[`Ub[Yk]YgYb` `Ui W` \]Yf`gd]Y`h`X]Y`?Ubn`Y]
 <YfZi fhbYf`Y]bY`F c`Yž`X]Y`XUfUi Zj Yfk Y]ghž`XUgg`X]Y`GUb]Yfi b[
 \]ghcf]gW`Yf` ; YV`Ai XY`b]W`h`bi f`Y]bY`<YfUi gZcfXYfi b[`ZØf`X]Y
 ; Y`XVÖfgY`]gh`"C \bY` \]b`Vf]b[Yb`X]Y` \c` \Yb`?cghYb`i bX`X]Y
 nU` \fY]W`Yb`5i ZU[Yb`CfXbi b[`]bg`W`Uch]gW` `k]f`_YbXY`DfcW`XYfY`"
 <YfZi fhbYf`Yf`_`Äfhž`XUgg`X]Y`9]b`U`hi b[`X]YgYf`J cfgW`f]ZhYb
 \UbXk Yf`_]W`Yg`?ÖbbYb`i bX`X]Y`Ni gUa` a YbUfVY]h`a]h
 YfZU` \fYbYb`GdYn]U`]ghYb`YfZcfXYfh`"

5VgW` \]Y» YbX`V`Y]Vh`ZYghni `U`hYbž`XUgg`XYf`8Yb_a U`gW`i hn`nk Uf
 j]Y`Y`<YfUi gZcfXYfi b[Yb`a]h`g]W` `Vf]b[hž`UVYf`Ui W` `Y]bY`7` \UbW`
 XUfghY`hž`XUg`_i `hi fY`Y`9fVY`i bgYfYf`Gh`XhY`ni `VYk U` \fYb`"CV
 X]Yg`YXcW` `]a `9]bnY`ZU` `k]f`_]W` `[Y`]b[hi bX`k]Y`X]Y`GhUXh
 A Ubb` \Y]a `a]h`XYb`_ca` a YbXYb`<YfUi gZcfXYfi b[Yb`i a [Y` \hž
 V`Y]Vh`UVni k UfhYb`"9]bYg`]gh`_`Uf. `a` `GdUbbi b[gZ`X`nk]gW`Yb
 \]ghcf]gW`Ya `9fVY`i bX`a cXYfbYa `@YVYb`k]fX`Yg`Ui W` `]b`Ni _i bZh
 j]Y`Y`8]g_i gg]cbYb`[YVYb`"

8YhU]`g	
Cfh	A Ubb` \Y]a ž`8Yi hgW` `UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "gk f"XY • k k k "_i `hi f[i hgW` i hn! XYi hgW` `UbX"XY • _Ub`n`Y]!\YfZi fhbYf"XY

6Ygi W`Yb`G]Y`i bg`Ui Z. `bU[!Vk "XY