

; fc» Yf`Dc`nY]Y]bgUhn`b`A Ubb\Y]a .: fUi
Xfc\h`B UW\ VUfb`i bX`6YUa hYb`

; fc» Yf`Dc`nY]Y]bgUhn`b`A Ubb\Y]a !GUbX\cZYb.`9]bY
' , !Å\ f][Y: fUi`VYXfc\hY`B UW\ VUfb`i bX`Dc`nY]VYUa hYž
k i fXY`ZYgh[Ybca a Yb"



A Ubb\Y]a !GUbX\cZYbž`8Yi hgW\`UbX`!`5a`8]YbghU[UVYbXž
XYa`&(`"ǰ b]`&\$&) ž`_Ua`Yg`b`A Ubb\Y]a !GUbX\cZYb`ni`Y]bYa
Yf\YV`W\Yb`Dc`nY]Y]bgUhn`Ui Z[fi bX`Y]bYf`gc[YbUbbhYb
6YXfc\i b[g`U[Y]a`bUW\ VUfgW UZh]W\Yb`l a ZY`X"@Ui hiGK F
k i fXY`X]Y`Dc`nY][Y[Yb`%(`.`\$`l` \f`ØVYf`Y]bYb`Bchfi ZU`Ufa]Yfh"
9]bY`' , !Å\ f][Y: fUi`ghUbX]a`A]hhY`di b`h`XYg; YgW\Y\Ybg`i bX
gc``Ui W`X]Y`Y]bhfYZYbXYb`6YUa hYb`VYXfc\h`\UVYb``8]Y; fØbXY
ZØf`\f`J Yf\U`hYb`g]bX`XYfnY]hi b`_Ufž`i bX`cV`Y]b`GhfY]h`XYa
J cfZU``j cfUi g[]b[ž]gh`YVYbZU`g`bcW`b]W`h[Y`_`Åfh"

8]Y: fUi`j YfVUff]_UX]YfhY`g]W`]b`]\fYf`K`c\bi b[ž`k Ug`XUni
ZØ\fhYž`XUgg`GdYn]U`Y]bgUhn`fÅZhY`ni f`l bhYfghØmi b[`[Yfi ZYb
k i fXYb``8]YgY`hfUhYb`[Y[Yb`&`l` \f`Ui ZX]Y`GnYbY`i bX`_ccbhYb

X]Y': fUi 'ØVYfk Å'h][Yb'i bX'j cf`Äi Z]['ZYghbY\`a Yb"6Y]'XYf
: YghbU\`a Y`Yf`][h'g]Y`Y]W\hY`J Yf`Yhni b[Ybž`Yf\]Y`h`YXcW\`
i a [Y\YbX`Ua Vi `UbhY`9fgh] Yfgcf[i b[`i bX`VYZ]bXYh'g]W\`XYfnY]h
]b`dc`nY]]W\Ya `; Yk U\fgUa "'; `ØW`_]W\Yfk Y]gY`V`]YVYb`k Y]hYfY
DYfgcbYb`i bj YfgY\fhž'i bX`X]Y`Dc`nY]'VYghÅh][hYž`XUgg`ni `Y]bYf
NY]hY]bY'; YZU\`f`ZØf`X]Y`6Yj Ò`_Yfi b[`VYghUbX"K Y]hYfY
9]bnY`\Y]hYb`ØVYf`XYb`J cfZU`gck]Y`X]Y`<]bhYf[fØbXY`g]bX
; Y[YbghUbX`Ui ZYbXYf`9fa]hhi b[Yb`XYg`Dc`nY]fYj]Yfg`A Ubb\Y]a !
GUbX\`cZYbž`X]Y`j cfUi gg]W\h]W\`Ua `A]hthk cW\`VY`_Ubbh[Y[YVYb
k YfXYb`gc`Ybž`gc`9W\c&("

<]bhYf[fi bX`i bX`? f]a]bU`]hÅh`]b

8 Yi hgW\`UbX

6YnY]W\`bYbX`]ghž`XUgg`A Ubb\Y]a `]b`YhnhYf`NY]h]a a Yf`k]YXYf`]b
XYb`GW\`U[nY]'Yb`ghY\`h" Gc`][gh`Yfgh`_Øfn`]W\`[Y[Yb`Y]bYb
(\$!`Å\`f][Yb`A Ubb`5b`_U[Y`k Y[Yb`A cfXYg`Yf\`cVYb`k cfXYbž`XYf
VY]'Y]bYf`5a c`_ZU\`fhink Y]'A YbgW\Yb`[YhØhYh`\UhhY"8]YgY`i bX
Å\`b`]W\Y`J cfZÅ`Y`k YfZYb`Y]b`@]W\h`Ui ZX]Y`U`hi Y`Y
?f]a]bU`]hÅhgYbhk]W`i b[`]b`8Yi hgW\`UbXž`X]Y`g]W\`b]W\h[Ubni`_`Uf
VYk YfhYb``Åggh" @Ui h`XYf`Dc`nY]'W\Yb`?f]a]bU`ghU]gh]_`fD? GŁ`XYg
6i bXYg`_f]a]bU`Ua hg[UV`Yg`&\$&(`Y]bYb`F ØW`[Ub[`XYf
?f]a]bU`]hÅhi a `%ž+`i `Ui Zfi bX`) ž (`A]`cbYb`GhfUZhUhYb"5i W\`
k Ybb`X]Yg`cdh]a]gh]gW\`_]b[hž]gh`X]Y`Ni bU\`a Y`j cb`8Y`]hYbž`X]Y
XUg`G]W\Yf\Y]hg[YZØ\`XYf`A YbgW\Yb`VY]bhfÅW\h][Ybž`b]W\h`ni
ØVYfgY\Yb"

8]Y`\`Äi Z][ghYb`GhfUZhUhYbž`X]Y`]b`XYf`D? G`YfZUggh`k YfXYbž`g]bX
8]YVghÅ\`Y`i bX`J Yfa Ò[YbgXY`]hY"J YfVfYW\Yb`[Y[Yb`XUg`@YVYbž
U`gc`A cfX`i bX`HcHgW\`U[ž`a UW\Yb`bi f`\$ž%`i `XYf`fY[]ghf]YfhYb
: Å`Y`Ui gž`k Ug`XYbb`cW\`Yf\`YV`]W\`YfgW\Y]bž`k Ybb`a Ub`Ui ZX]Y
Gcf[Yb`XYf`6Øf[Yf`gW\Ui h"K Å\`fYbX`6UXYb!K ØfhhYa VYf[`ni `XYb
6i bXYg`ÅbXYfb`a]h`XYb`\ØW\ghYb`?f]a]bU`]hÅhgnU\`Yb`[Y\`Øfhž
_Ubb`XUg`8i b`Y`ZY`Xž`U`gc`b]W\h`YfZUgghY`GhfUZhUhYbž`X]Y
8i b`Y`n]ZZYf`XfUa Uh]gW\`Yf\`Ø\Yb`i bX`X]Y`hUhgÅW\`]W\Y
; YZÅ\`fXi b[g`U[Y`g][b]Z]_Ubbh`VYY]bZi ggYb"

⇒ 5bVYhfUW\h`XYf`Øb[ghYb`9fY][b]ggY`]b`A Ubb\Y]a `k]fX

g]W\hVUfž'k]Y'k]W\h]['Yg']ghž'Ui Za Yf_gUa 'ni 'V`Y]VYb'i bX`X]Y
 [YgY``gW\UZh`]W\Yb'9bhk]W`i b[Yb`]a '6`]W`ni '\UVYb""8]Y
 9fa]hhi b[Yb`fi bX`i a `X]Y`JcfZÄ``Y`]b`GUbX`cZYb``Ui ZYb`XYfk`Y]
 k`Y]hYf`'k]f`\U`hYb`G]Y`Ui ZXYa`@Ui ZYbXYb"

8YhU]`g	
C fh	A Ubb\Y]a !GUbX`cZYbž'8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "gk f"XY • k k k "YW\c&("XY • XY"ghUh]ghU"Wč a

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!Vk "XY