

: f]YXYbgX]U`c[`]b`A Ubb\Y]a .`? i fX]gW\Y
Gh]a a Yb`ZØf`² WU`Ubg`J]g]cb`°

‡`A Ubb\Y]a `X]g_i h]YfYb`?i fX.]bbYb`i bX
I bhYfghØhnYf.]bbYb`ØVYf`5VXi ``U\`² WU`Ubg`: f]YXYbgdfcnYgg
i bX`X]Y`XfÄb[YbXYb`dc`h]gW\Yb`< YfUi gZc fXYfi b[Yb"



A Ubb\Y]a ž`8Yi hgW\`UbX`!`‡`Y]bYf`YV\UZhYb`i bX`[i h
VYgi W\hYb`8]g_i gg]cbgj YfUbgH`hi b[`]b`A Ubb\Y]a `k i fXY`Ua`&, "
‡ b] ' & \$ &) `ØVYf`X]Y`6YXYi hi b[`XYg: f]YXYbgdfcnYggYg`X]g_i h]Yfhž
]b]h]]Yfhj cb`5VXi ``U\`² WU`UbžXYa` `]b\UZh]YfhYb`; fØbXYf`XYf`D??"
C f[Ub]g]Yfhj ca`?i fX]gW\Yb`; YgY`gW\UZhgnYbhfi a`i bX`XYa
A Ubb\Y]a Yf`6ØbXb]g`Gc`]XUf]hÄh`a`]h`F`c`Uj`Už`nc[Yb`nU\`fY]W\Y
?i fX.]bbYb`i bX`\fY`I bhYfghØhnYf.]bbYb`]b`X]Y
J YfUbgH`hi b[gfÄi a Y" `a`A]hY`di b`h`XYf`; YgdfÄW\Y`ghUbXYb`X]Y
dc`h]gW\Yb`DYfgdY`_hj Yb`ZØf`Y]b`XYa`c`_fUh]gW\Yg
Ni gUa`a`Yb`YVYb`]b`XYf`HØf`_Y]i bX`]a`B`U\Yb`C`ghYb`ž`gc`VYf]W\hYh`
UbZXyi hgW\`"

8]Y`<Ui dhfYXbYf]b`XYg`5VYbXgž: Y`Y`_bUg`I WUž`Y]bY`Yn]X]gW\!

_i fX]gWkY`Dc`h]_Yf]b`i bX`Y\Ya U`][Y`5V[YcfXbYhY`XYf`< 8 Dž
VYhcbhY`Y]bXf]b[`]WkžXUgg`² WU`Ubg`: f]YXYbg]b]h]Uh]j Y`Y]b
Yfbgh\UZhYf`J Yfgi Wk`gY]ž`XYb`U\fnY\bhY`Ub[Yb`VYk UZZbYhYb
?cbZ]_h`dc`h]gWk`ni`VYYbXYb" `G]Y`_f]h]g]YfhY`X]Y`hØf_]gWkY
FY[]Yfi b[ž`X]Y`V]g`Ub[`_Y]bY`gi VghUb]h]Y`Yb`GWk]f]hY
i bhYfbca a Yb`\UVYž`i a`Ui Z² WU`Ubg`J cfgWk`À[Y`Y]bni [Y\Yb"
GhUhhXYggYb`VYcVUWk`hY`a Ub`ZcfhXUi YfbXY`FYdfYgg]cbYb`i bX
a]]hÀf]gWkY`5b[f]ZZY`Ui Z`X]Y`_i fX]gWkY` ; i Yf]`U" `I WU`ZcfXYfhY
Y]bYb`YWk`hYb`8]U`c[ž`i a` ; Yk U`h`i bX`dc`h]gWkY`5i g[fYbni b[`ni
VYYbXYb"

: f]YXYbgdfcnYgg`i bX`[YgY``gWk UZh`]Wk Y
< YfUi gZcfXYfi b[Yb

² WU`Ubg`5i Zfi Z`ni f`6YYbX][i b[`XYg`VYk UZZbYhYb`?Ua`dZYg`\Uh
Y]bY`_cbhf`cj YfgY`8]g`_i gg]cb`Ui g[Y`Ògh" `8]Y`D??` `Uh`VYfY]hg`Ui Z
X]YgY`b]h]Uh]j Y`fYU[]Yfh`i bX`Y]bYb`K UZZYbgh]`ghUbX`Ui g[Yfi ZYbž
gc`Ub[Y`X]Y`HØf`_Y]`]\fYfgY]hg`Ui Z`5b[f]ZZY`j Yfn]Wk`hYh" `8Yb`bcWk
V`Y]Vh`i b`_Ufž`k Y`WkY`_cb`_fYhYb`Ni [Ygh`ÀbXb]ggY`X]Y`hØf_]gWkY
FY[]Yfi b[`VYfY]h]gh`ni`a UWkYbž`k]Y`VY]gd]Y`gk Y]gY`X]Y
: fY]`Uggi b[`_i fX]gWkYf` ; YZUb[YbYf" `Ni XYa`]gh`X]Y`dc`h]h]gWkY
@U[Y`]b`XYf`HØf`_Y]`Xi fWk`XYb`ni bY`a YbXYb`9]bZi gg`XYf
i`hfUbUh]cbU`]gh]gWkYb`A < D`[Ydf`À[hž`X]Y`i bhYf`Df`Àg]XYbh`9fXc`ûUb
HY]`XYf`FY[]Yfi b[`]gh" `@Ui h`gi **YXXYi hgWkY`** []Vh`Yg`nk Uf`X]Y
< cZZbi b[`Ui Z`Y]bY` bYi Y`D\UgY`]b`6Yni [`Ui Z`X]Y`_i fX]gWkYb
5b`]Y[Ybž`XcWk`V`Y]Vh`X]Y`G`_Ydg]g[fc» "

I WU`gdfUWk`Ui Wk`X]Y`8]g`_f]a]b]Yfi b[`XYf`_i fX]gWkYb
6Yj Ò`_Yfi b[`Ub`i bX`gYhnhY`XUVY]`Y]bYb` : c`_i g`Ui Z`X]Y
gdfUWk`]WkYb`i bX`_i`hi fY`Yb`FYWk`hYž`X]Y`bUWk`k]Y`j cf`ghUf`_
Y]b[YgWk`f`Àb`_h]g]bX" `Gc`k]fX`X]Y`_i fX]gWkY`GdfUWkY`]b`XYf`HØf`_Y]
b]Wk`h`U`g`5a hggdfUWkY`UbYf`_Ubbh" `8]Y`9fk`À`bi b[`XYf`_gc`Uh]cb
² WU`Ubgž`XYf`gY]hØVYf`&*` `U\`fYb`]b`UZh]Yfh]ghž`i bhYfa`Ui YfhY`X]Y
8f]b[`]Wk`_Y]h`XYf` : cfXYfi b[Ybž`X]Y`k`À`fYbX`XYf`8]g`_i gg]cb`Ui h
k`i fXYb" `?cbhU`_hY`ni`5bk`À`h`]bbYb`i bX`5b[Y\Øf][Yb`gY]Yb
k Y]h[Y\YbX`i bhYfVi bXYbž`k Ug]b`XYf`_i fX]gWkYb` ; YgY``gWk UZh
[fc» Y`6Ygcf[b]g`Ui g`Ògh"

9]b`5i Zfi Z`ni f`Gc`]XUf]hÀh

8]Y`JYfUbgU`hi b[`]b`A Ubb`Y]a `ZUbX`]fYb`5VgW`i gg`a]h`Y]bYa
 Y]bXfi W_gj c``Yb`5i Zhf]hh`XYf`?Øbgh`Yf]b` : Uhc `9fY_]ž`X]Y`gY`Vgh
 N]Y``Y]bYg`Ubh]_i fX]gW`Yb`5b[f]Zg`k i fXY`` Æf`5i Zhf]hh`ghY``hY`Y]b
 _fUZh] c``Yg`NY]W`Yb` [Y[Yb`F Ugg]ga i g`i bX`ZØf`X]Y`Gc`]XUf]hÀh
 i bhYf`XYb`?i fX.]bbYb`XUf``8]YgYf`_i `hi fY``Y`5i gXfi W_`i bhYfghf]W`
 X]Y`K]W`h][_Y]hž`]b`NY]hYb`dc`]h]gW`Yf`F YdfYgg]cb`i bX
 8]g_f]a]b]Yfi b[`ni gUa a Ybni `U`hYb``K]Y`VdV`VYf]W`hYhž`]gh`X]Y
 dc`]h]gW`Y`G]hi Uh]cb`XYf`?i fXYb`]b`XYf`HØf`_Y]`Xi fW`nU`fY]W`Y
 ?cbZ]_hY`i bX`Y]bY` [YVfcW`YbY` ; YgW`]W`hY`dfÀ[YbXž`X]Y`Y]bY
 bUW`nU`h][Y`@Øgi b[`YfZcfXYfh"

9g`V`Y]Vh`UVni k UfhYbž`k]Y`g]W`X]Y`9bhk]W_`i b[Yb`fi bX`i a`XYb
 : f]YXYbgdfcnYgg`YbhZU`hYb`k YfXYb`` : U`ghf]W_`Y`g]bX`nU`fY]W`ž
 XcW`X]Y`Gh]a a Yb`ZØf`Y]bY`Zf]YX`]W`Y`i bX`XYa c_fUh]gW`Y`Ni _i bZh
 k YfXYb`Ui hYf"

8YhU]`g	
C fh	A Ubb`Y]a ž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • UbZXYi hgW` "Wc`a • k k k "gi YXXYi hgW`Y"XY • k k k "VdV"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!Vk "XY