

<]hnYk Y`Y`Y`]b`6UXYb!K ØfhhYa VYf[. ' ')
; fUX`i bX`K U`XVfUbX[YZU`f`Xfc`Yb`°

6UXYb!K ØfhhYa VYf[`Yf`YVh`Y]bY`<]hnYk Y`Y`Y`a]h
HYa dYfUhi fYb`V]g`ni` (\$; fUX`"K YhhYfk Ufbi b[Ybž
K U`XVfUbX[YZU`f`i bX`J Yf`U`hYbg`]bk Y]gY`g]bX`U`_hi Y`"



⇒ f]b[Ybž`8Yi hgW`UbX`!`8]Y`<]hnYk Y`Y`Y`ž`X]Y`ØVYf`6UXYb!
K ØfhhYa VYf[`YfY]bVf]W`hž`j Yfgdf]W`h`Y]b][Y`gY`f`Y]» Y`HU[Y`"
@Ui h`GK F`ghY][Yb`X]Y`HYa dYfUhi fYb`V]g`ni` f`A]hhY`XYf
_ca a YbXYb`K cW`Y`k Y]hYf`Ub`"5a`GUa ghU[`k`i`fXYb
fY`_cfXj YfX`W`h][Y`< ØW`ghk YfhY`j`cb`V]g`ni` " ` ž& ; fUX`]b`⇒f]b[Ybž
" ` ž% ; fUX`]b`6UXYb!6UXYb`i bX`" ` ž\$; fUX`]b`A`Ubb`Y]a
[Ya YggYb`"8Ua]h`]gh`XYf`Gca a Yf`&\$&) `gW`cb`Y`hnh`Y]b`YW`hYf
<]hnYVf]b[Yf`"

K]Y`X]Y`Dfc[bcgYb`k Y]hYf`nY][Ybž`_ØbbhY`XYf`Gcb`hU[`gc[Uf
HYa dYfUhi fYb`j`cb`V]g`ni` ") ; fUX`Vf]b[Yb`"K YhhYfYI dYfhY`Gj`Yb
D`Ò[Yf`k Ufbh`YXcW`ž`XUgg`]b`Ghi`hh[Ufh`Ua`A]hk`cW`gc[Uf`V]g`ni
" - `V]g` (\$; fUX`YffY]W`h`k YfXYb`_ØbbhYb`"8]YgY`YI hfYa Yb

HYa dYfUhi fYb`Vf]b[Yb`gck c\` [Ygi bX\Y]h]WXY`F]g]_Yb`U`g`Ui WX
Y]bY`FY]\Y`j cb`K Ufbi b[Yb`a]h`g]W`"6YgcbXYfg`bUWXhg`k]fX`Yg
a]h`Ub[YbY\`a Ybž`UVYf`XYbbcW` \c\`Yb`HYa dYfUhi fYb`nk]gWXYb
%` i bX`&\$` ; fUX`Y\`Yf`k Ufa `V`Y]VYb"

; Ygi bX\Y]h]WXY`F]g]_Yb`i bX
GWX`i hna U» bU\`a Yb

8]Y`U`_hi Y`Yb`<]hnYk Y`Yb`g]bX`b]W`h`bi f`Y]bY`a YhYcfc`c[]gWXY
<YfUi gZcfXYfi b[ž`gcbXYfb`ghY`Yb`Ui W`X]bY`XYf`[f`0» hYb
; Ygi bX\Y]hgVYXfc\`i b[Yb`XUfž`k]Y`X]Y
K Y`h[Ygi bX\Y]hgc f[Ub]gUh]cb`fK <C`Ł`dfcdU[]Yfh`@Ui h`Y]bYf
5bU`mgY`j cb`995` \UVYb`<]hnYk Y`Yb`]b`XYb`Y`h`hYb`j]Yf
»\fnY\`bhYb`Yhk U`- \$`DfcnYbh`XYf`HcXYgZ`A`Y`Xi fW
k Y`hYfVYX]b[hY`9i hfYa YfY][b]ggY`]b`9i fcdU`j Yfi fgUWX`h"
6YgcbXYfg`[YZ`A`fXYh`g]bX`A`hYfY`A YbgWXYbž`?]bXYf`i bX`DYfgcbYb
a]h`J`cfYf`_fUb`_i b[Yb"

8 Ug`F`cVYfh`?`cW`!`bgh]hi h`fF`?`Ł`YVh`Yfj`cfž`XUgg`<]hnY`b]W`h`bi f
X]Y`_0fdYf`]WXY` ; Ygi bX\Y]h`gW`AX][hž`gcbXYfb`Ui W`X]Y
dgmW`]gWXY` ; Ygi bX\Y]h`VYY]bZi`ggYb`_Ubb`"6Y`]Ub\`U`hYbX`\c\`Yb
HYa dYfUhi fYb`]gh`Yg`k]W`h][ž`[i h`mXf]Yfh`ni `V`Y]VYbž`g]W`b]W`h
`Ub[Y`]b`XYf`X]fY`_hYb`GcbbY`Ui Zni` \U`hYb`i bX`]bgVYgcbXYfY`VY]a
6UXYb`j`cfg]W`h][`ni`gY]bž`XU`HYa dYfUhi fi bhYfgW`]YXY`ni
?fY]g`Ui ZgW`cW`g`Z0`fYb`_0bbYb"

K U`X`!`i bX`K UggYfk Ufbi b[Yb

8]Y`\c\`Yb`HYa dYfUhi fYb`\UVYb`Ui W`ni f`i`c`[Yž`XUgg`X]Y
K U`XVfUbX[YZU\`f`]b`nU\`fY]WXYb`FY[]cbYb`6UXYb`!K`0fh`Ya VYf[g
Ui ZX]Y`nk Y]h\`0W`ghY`K Ufbghi ZY`Ub[Ygh]Y[Yb`]gh`"8]Yg`\Uh`ni f
: c`[Yž`XUgg`]a`?fY]g`?Uf`gfi` \Y`Y]b`ghfYb[Yg`; f`]!`i bX
FUi W`j YfVchj Yf\`Ab[h`k`i`fXY`"8]Y`GhUXh`7fU]`g\Y]a`fYU[]Yfh`a]h
XYf`GW`]Y»i b[`U`Yf`gh`AXh]gWXYb` ; f`]d`AhY`"Y`b`]WXY
A U» bU\`a Yb`[Y`hYb`]a`@UbX`_fY]g`<Y]Vfcb`bž`k`c` ; f`]Yb`bi`f`Ub
[YbY\`a]][hYb`GhY`Yb`Yf`Ui Vh`]gh`"J]Y`Y`FY[]cbYbž`XUfi bhYf`5U`Yb
i bX`XYf`@UbX`_fY]g`@`Xk]][gVi f[ž`\UVYb`YVYbZU`g`Yb`hgd`fYWXYbXY

A U» bU\ a Yb`[YhfcZZYb"

Ni gÀhn`]WXY`<YfUi gZcfXYfi b[Yb`Vf]b[Yb
K UggYfYbhbU\ a Yj YfVchY`a]h`g]Wł`X]Y`]b`?fY]gYb`k]Y`6ÒV`]b[Yb
i bX`9gg`]b[Yb`Ui Z[fi bX`b]YXf][Yf`K UggYfghÀbXY`Y]b[YZØ\ fh
k i fXYb"8]YgY`J YfVchY`gc`Yb`V]g`ni f`A]hY`đ`]`UbXUi Yfbž`k Ug
XYb`5ddY`Ub`X]Y`6Øf[Yf`j YfghÀf`_hž`_Y]b`K UggYf`Ui g`XYb
VYhfcZZYbYb`FY[]cbYb`ni`YbhbY\ a Yb"

9]b`6`]W_`bUWł`j`c`f`b

8]Y`U`_hi`Y`Yb`K`YhYfVYX]b[i b[Yb`g]bX`Y]b`_`UfYf`<]bk`Y]g`XUfUi`Zž
k]Y`XYf`?`]a`Uk`UbXY`i`bgYf`U`hÀ[`]Wł`Yg`@YVYb`VYY]bZi`gg`h`i`đ
j]Y`Yb`FY[]cbYb`9i`fcdUg`k i fXYb`VYfY]hg`HYa`dYfUhi`fYb`ØVYf`(\$
; fUX`YffY]Wł`hž`i`bX`c`b`Y`Ui`gfY]Wł`YbXY`5bdUggi`b[ga`U» bU\ a Yb
_ÒbbhY`g]Wł`X]Y`G]hi`Uh]cb`bcWł`k`Y]hYf`j`YfgWł`ÀfZYb"9g`]ghj`cb
Yb`hgWł`Y]XYbXYf`6YXYi`hi`b[ž`XUgg`A`U» bU\ a Yb`ni`f
; Ygi`bX\Y]hgj`cfgcf[Y`i`bX`F]g]_ca`]bXYfi`b[`Yf[f]ZZYb`k`YfXYbž
]bgVYgcbXYfY`ZØf`[YZÀ\ fXYhY`; fi`ddYb"

đg[YgUa`h`V`Y]Vh`ni`_`c`ZZYbž`XUgg`X]Y`YfgY\`b`hYb`9f`Y]Wł`hYfi`b[Yb
j`cb`XYf`<]hnY`Yfgh`Ua`8`c`bb`YfghU[`Y]bhYZZYb`i`bX`XUgg`X]Y
6Yj`Ò`_Yfi`b[`i`h[YgWł`Øhnh`Xi`fWł`X]YgY`Y]Y»`Y`D\UgY`_ca`a`h`
6`Y]VYb`G]Y`Wł`c`i`bX`UWł`hYb`G]Y`Ui`Z`g]Wł`°

8YhU]`g	
C fh	⇒ f]b[Ybž`8Yi`hgWł`UbX
E i`Y`Yb	<ul style="list-style-type: none"> • k k k "gk f"XY • k k k "YYU"Yi`fcdU"Yi • k k k "f_"XY

6Ygi`Wł`Yb`G]Y`i`bg`Ui`Z.`bU[!V`k`"XY